Swartland Municipality

2020/2023 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Algemene Inligting

7.2 3de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2020 tot 2023

7.4 Konsep 2020/21 SDBIP & KPI's en Teikens vir 2020/21

Tijmen van Essen
Executive Mayor
26 March 2020

MATTERS FOR CONSIDERATION

General Information

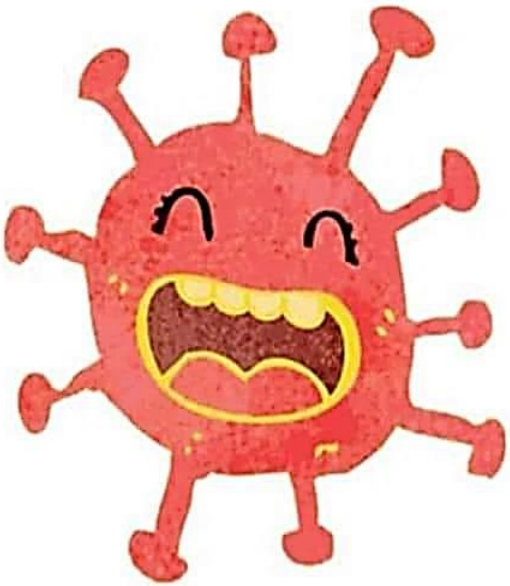
7.2 3rd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2020 to 2023

7.4 Draft 2020/21 SDBIP & KPI's and Targets 2020/21

HELLO!

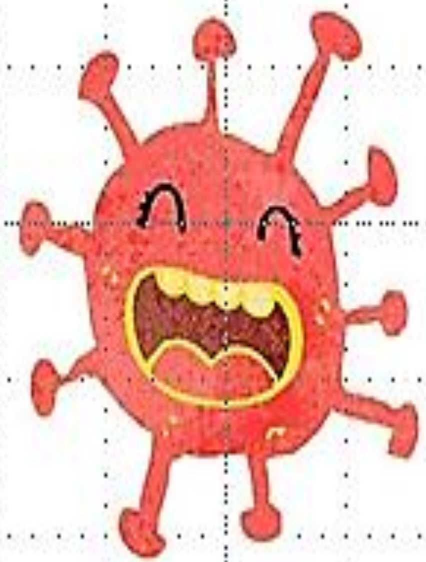
Ek is 'n virus en die nefie van die Verkoue en die Griep Virus!



My naam is die Koronavirus

HELLO!

I am a VIRUS, my cousins are the flu and the Common Cold...

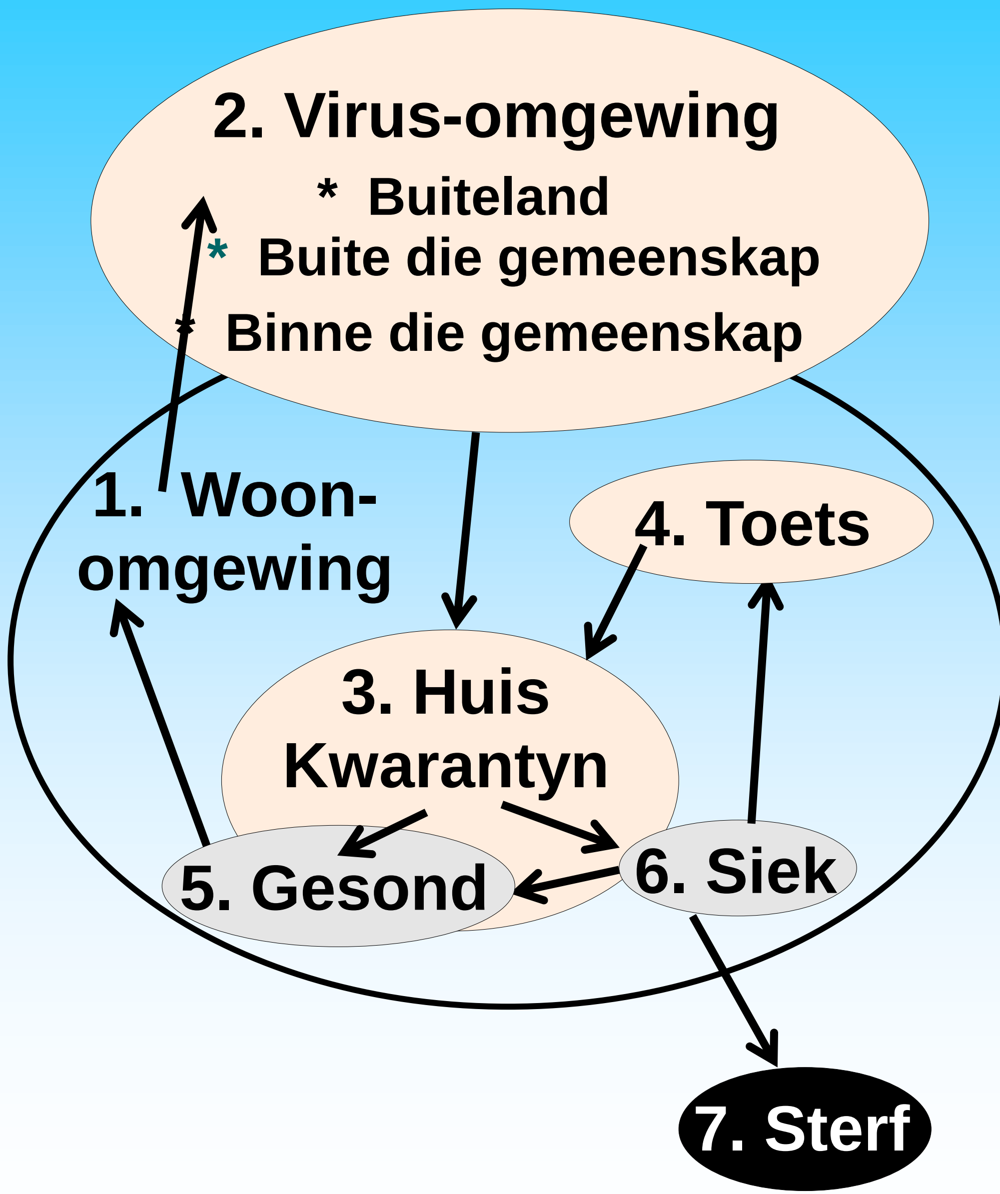


and my name is Coronavirus

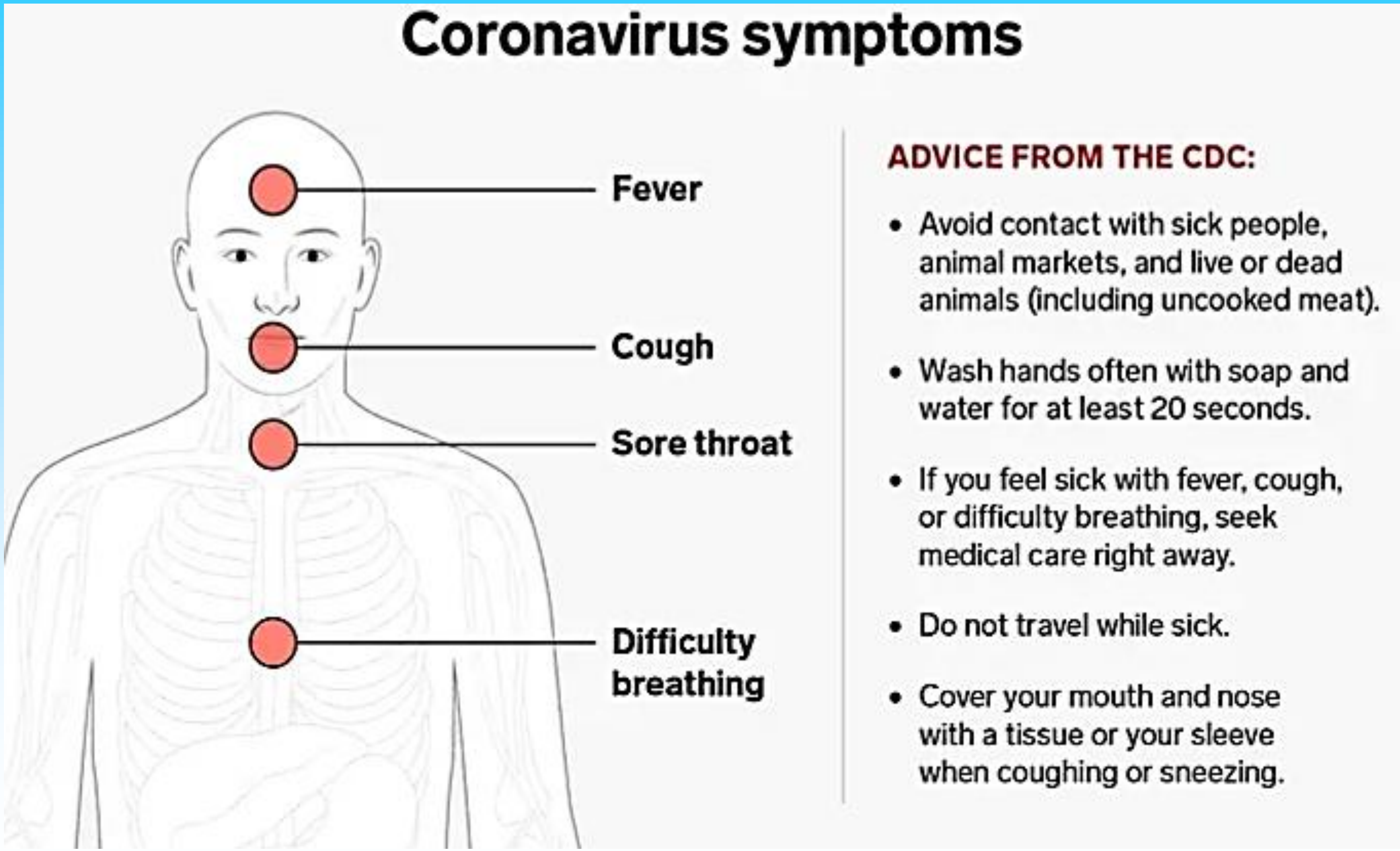
Corona Covid-19 Virus - Riglyne vir die Gemeenskap *Community Guidelines*

Proses
Process

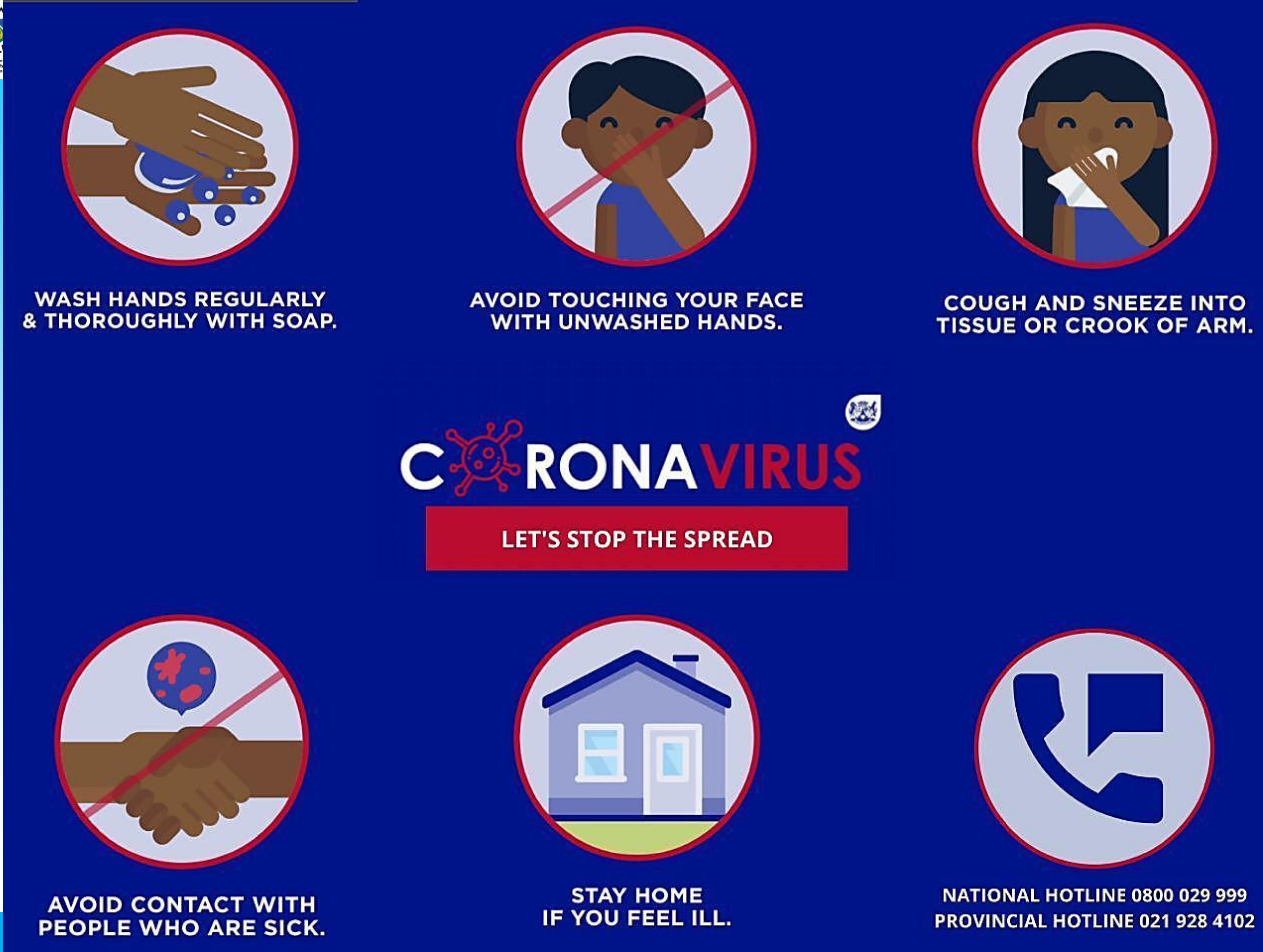
1. **Woonomgewing**
   Living environment
2. **Virus-omgewing**
   Virus environment
3. **Huis Kwarantyn**
   House Quarantine
4. **Toets**
   Test
5. **Gesond**
   Healthy
6. **Siek – Word gesond**
   Sick – Get well
7. **Siek – Sterf**
   Sick – Die



The coronavirus' pneumonia-like symptoms include fever and difficulty breathing.



Swartland Munisipaliteit 26/03/2020



Can I have my friends over for dinner or a party?

No, cancel or postpone all social gatherings

How about kid's playdates, birthday parties...etc?

No, children can spread the virus too. They'll get over it.

How about haircuts and other nonessential appointments?

Postpone all nonessential appointments.

What if I have to meet with someone?*

*outside of my household

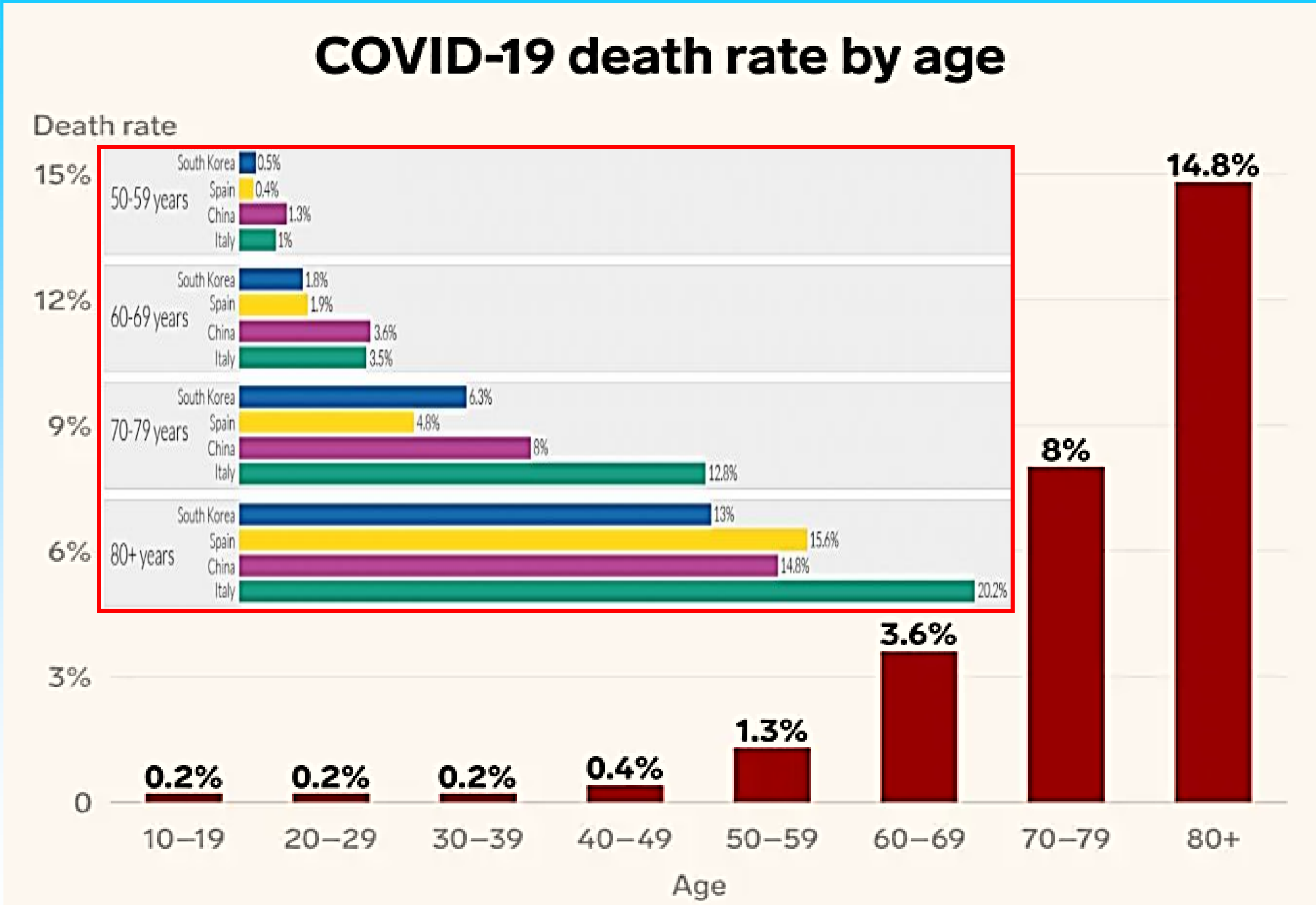
No handshakes, maintain distance, wash hands, don't touch face.

Should I go grocery shopping?

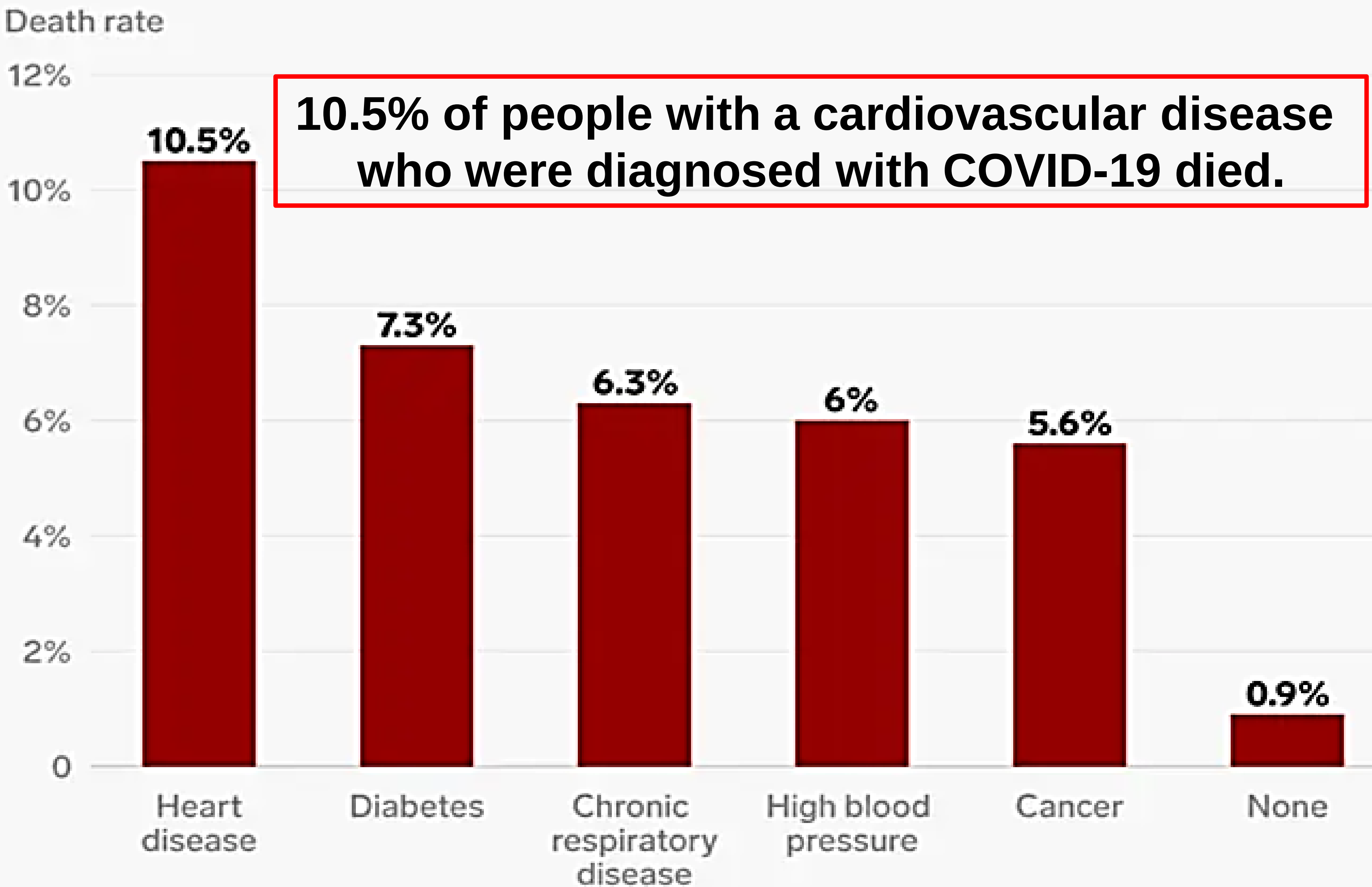
Go if you need to. Don't panic buy or horde food. Try to avoid busy hours.

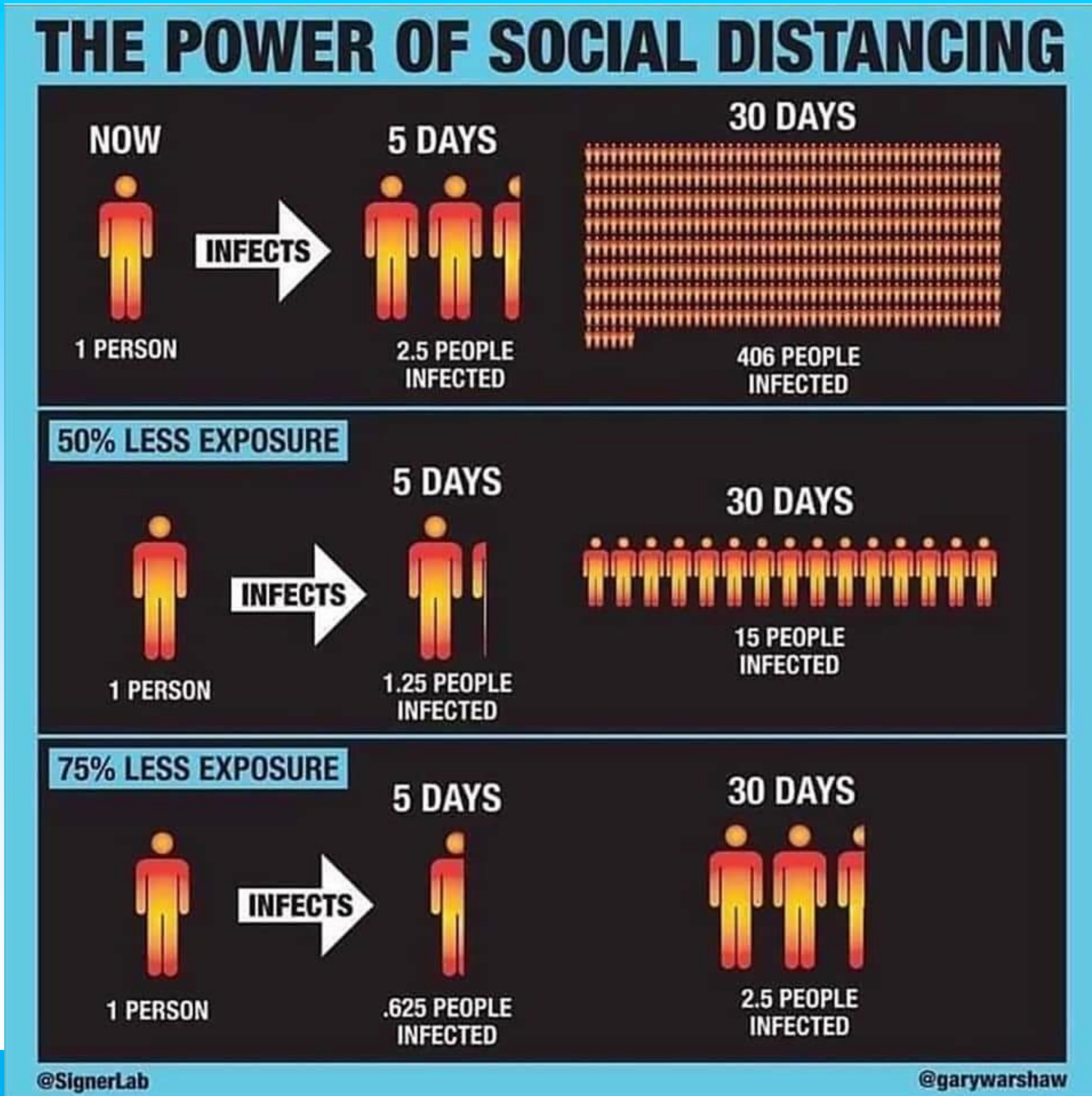
How about running or other outdoor activities?

Outdoor exercise such as running is fine but stay away from others. Avoid all group or contact sports


COVID-19 death rate by age
Death rate
15%
12%
9%
6%
3%
0
50-59 years
60-69 years
70-79 years
80+ years
South Korea
Spain
China
Italy
0.5%
0.4%
1.3%
1%
1.8%
1.9%
3.6%
3.5%
6.3%
4.8%
8%
12.8%
13%
15.6%
14.8%
20.2%
0.2%
0.2%
0.2%
0.4%
1.3%
3.6%
8%
14.8%
10–19
20–29
30–39
40–49
50–59
60–69
70–79
80+
Age

Death rate of COVID-19 patients with preexisting conditions




THE POWER OF SOCIAL DISTANCING
NOW
INFECTS
5 DAYS
30 DAYS
1 PERSON
2.5 PEOPLE INFECTED
406 PEOPLE INFECTED
50% LESS EXPOSURE
INFECTS
5 DAYS
30 DAYS
1 PERSON
1.25 PEOPLE INFECTED
15 PEOPLE INFECTED
75% LESS EXPOSURE
INFECTS
5 DAYS
30 DAYS
1 PERSON
.625 PEOPLE INFECTED
2.5 PEOPLE INFECTED
@SignerLab
@garywarshaw

SOCIAL DISTANCING

Social distancing refers to limiting social gatherings as much as possible.

AVOID

- Group gatherings
- Sleep-overs
- Play-dates
- Concerts & shows
- Cinema
- Sporting events
- Large religious services
- Shopping malls
- Gym
- Non-essential workers in your house
- Public transport if possible
- International travel

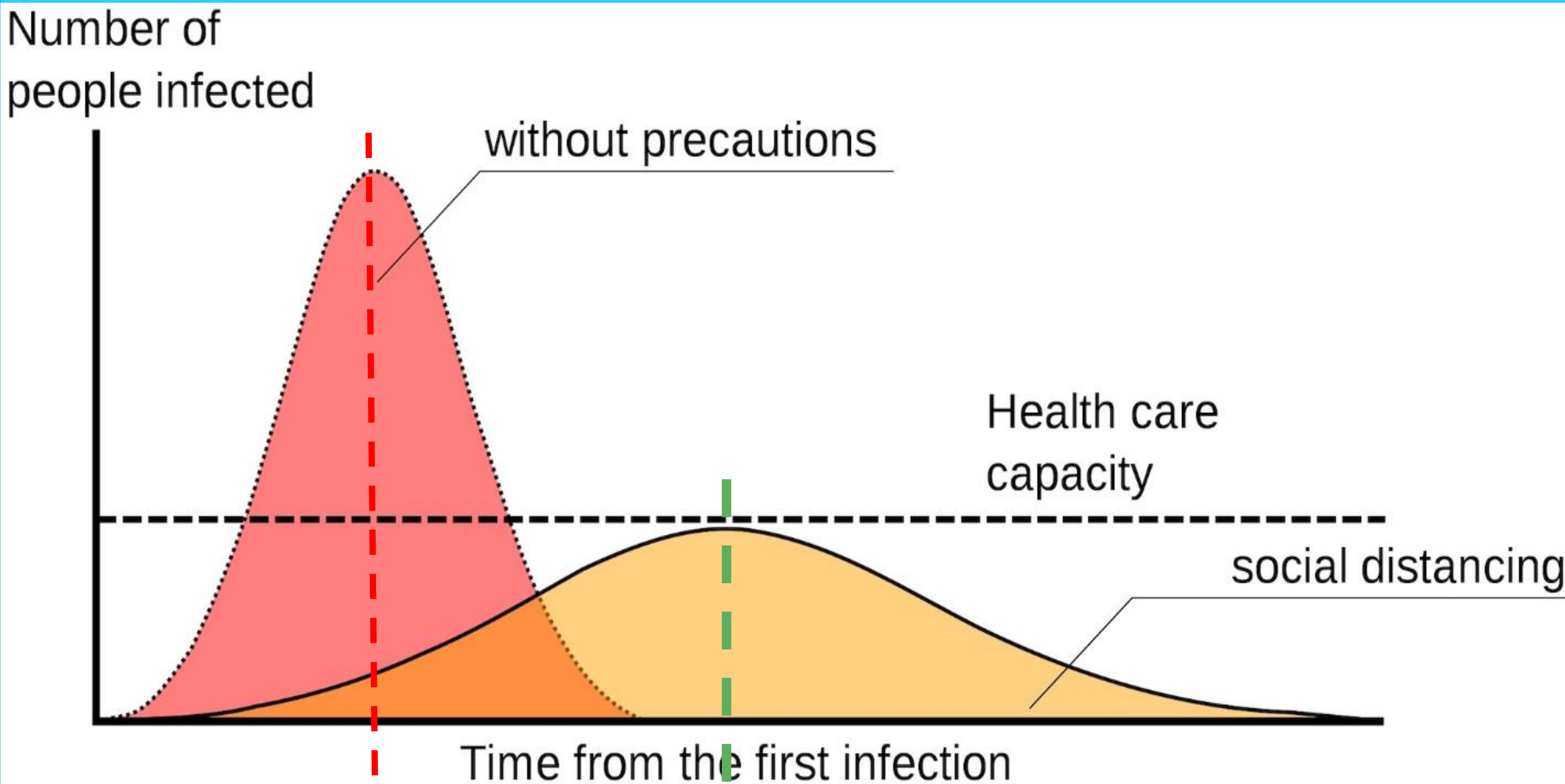
USE CAUTION

- Restaurants
- Supermarket
- Take-aways
- Call-a-ride
- Going to the library
- Domestic travel
- Family outings
- Braai with friends
- Religious gatherings

SAFE TO DO

- Taking a walk
- Gardening
- Playing outside in yard
- Cooking at home
- Having groceries delivered at home
- Group video chats
- Calling a friend or family member
- Reading

Flattening the Curve of Corvid-19 Coronavirus



1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16

Weeks Without Precautions

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26

Weeks With Precautions

PROJECTIONS ON UNCONTROLLED SPREAD OF THE COVID-19 VIRUS IN SA AND SWARTLAND

				3%		10%		20%		40%	
Infections				SA	Swartland	SA	Swartland	SA	Swartland	SA	Swartland
Population				60 000 000	150 000	60 000 000	150 000	60 000 000	150 000	60 000 000	150 000
			%								
1	Deaths	Funerals	2	12 000	30	87 900	220	176 000	440	351 000	878
2	Critical ill – need intensive	Intensive care	5	30 000	75	219 750	549	440 000	1 100	877 500	2 194
3	Need care - ill	Care centres	18	216 000	540	791 100	1 978	1 584 000	3 960	3 159 000	7 898
4	Mildly ill	Homes	78	468 000	1 170	3 428 100	8 570	6 864 000	17 160	13 689 000	34 223

How long COVID-19 can live on common surfaces*

SURFACE	LIFESPAN OF COVID-19
Air	3 hours
Copper	4 hours
Cardboard	24 hours
Stainless Steel	2–3 days
Polypropylene plastic	3 days

Swartland Munisipaliteit 26/03/2020

2020/03/21


We
stay
here
for
you
please
stay
home
for
us

SWARTLAND
BUILDING AND RESURFACING ROADS (+Priority list)

ROAD RESEAL & BUILDING

2020 to 2023
Sport R 5 936 179

PROGRAM OPGESTEL IN 2010 & HERSIEN 2020/21

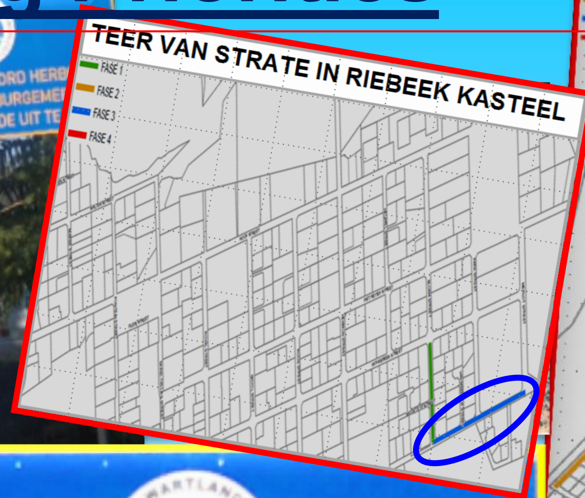
RESEAL AND BUILDING OF ROADS ON THE NEXT 3 YEARS

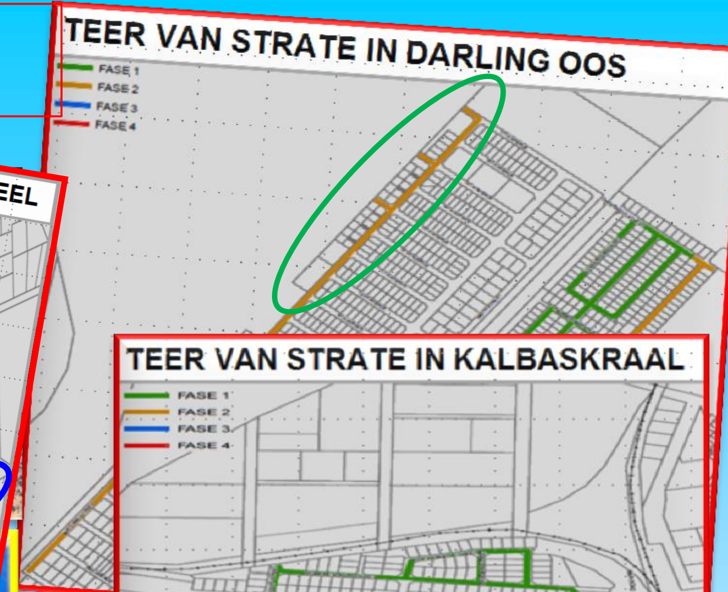
YEAR	RESEAL	BUILD & TAR ROADS	
2010/2011		R 11 400 000.00	PHASE 1
2011/2012	R 7 500 000.00		
2012/2013		R 11 750 000.00	PHASE 2
2013/2014	R 7 000 000.00		
2014/2015	R 9 000 000.00	R 800 000.00	PHASE 3
2015/2016		R 18 310 000.00	
2016/2017	R 10 000 000.00	R [illegible]	
2017/2018	R 11 000 000.00		
2018/2019	R 14 000 000.00		
2019/2020	R 15 000 000.00	R [illegible]	PHASE 4 & 5 ± 8.5 KM
2020/2021	R 20 000 000.00	R 15 000 000.00	
2021/2022	R 24 000 000.00	R 14 074 250.00	
2022/2023	R 25 000 000.00	R 6 500 000.00	PHASE 5
TOTAL	R 142 500 000.00	R 84 834 250.00	

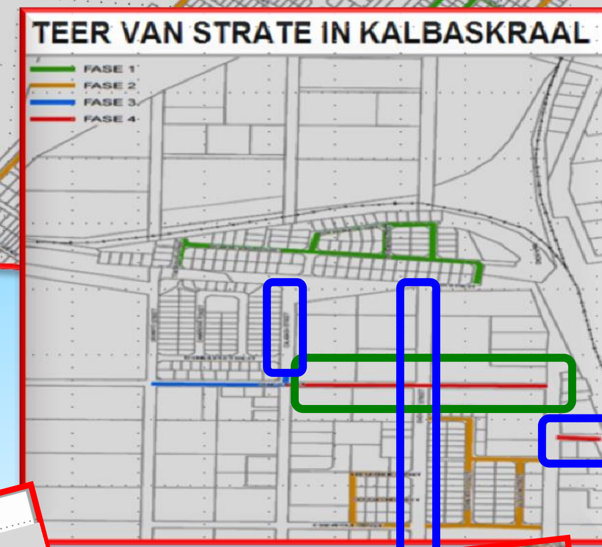
Totaal R 104 574 240.00 in 3 Jaar

Street Building Priorities

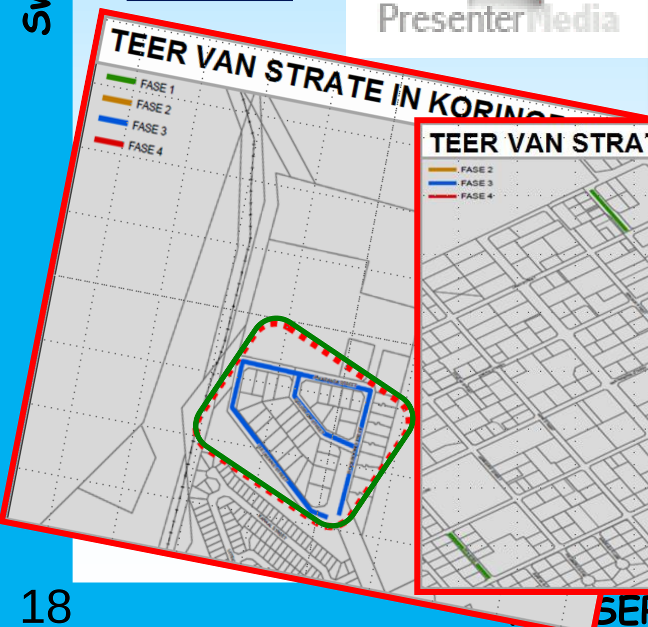
Swartland Munisipaliteit 26/03/2020

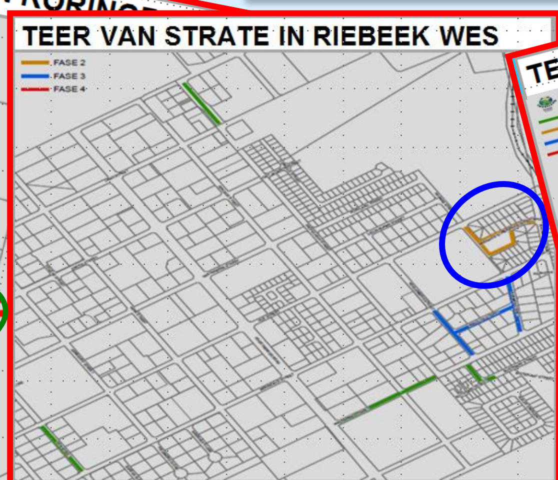


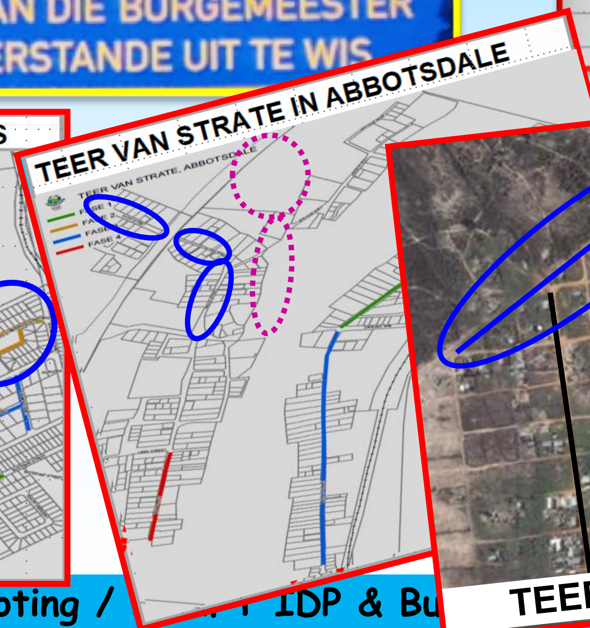


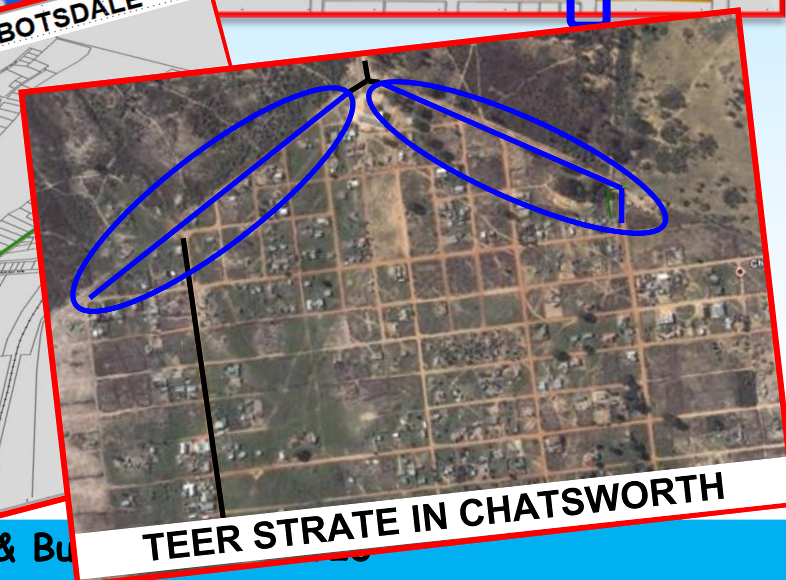


2016/
2021









Street Building Priorities
Building 2020/2021 (3525 km @ R 15 000 000.00)
Planning 2020/2021 and Building 2021/2022

Dorp	Straat	Begin	Einde	Lengte (m)	Beraming
Riebeek Kasteel	Kloof	Bloem	Prov Road	205	R 872 340.43
Riebeek Wes	Adamse	Hof	Merinhof	190	R 808 510.64
	Merinhof	Solomonse	Adamse	140	R 595 744.68
Abbotsdale	Skool	Darling Way	Hoog	320	R 1 361 702.13
	Kloof	Hoog	(N7 Underpass)	275	R 1 170 212.77
	Kloof	(N7 Underpass)	Abbotsdale 18	335	R 1 425 531.92
Kalbaskraal	Kalbaskraal 16	Prov Road	Cul De Sac	60	R 255 319.15
	Eikehout	Prov Road	(Sport Ingang)	470	R 2 000 000.00
Chatsworth	Radnor	Prov Road	Agste Laan	980	R 4 170 212.77
	Cemetery	Prov Road	Mountain View	450	R 1 914 893.62
	Eerste Laan	Cemetery	Mountain View	100	R 425 531.92
2020/2021	Kostes is R 4 255.32 per kilometer			3 525	R 15 000 000.00

Dorp	Straat	Begin	Einde	Lengte (m)	Beraming
Malmesbury	Holomisa	Gravel/Tar	Masiphumelele	165	R 635 250.00
	Ekuthuleni	Holomisa	Cul De Sac	140	R 539 000.00
Malmesbury	Toegang	De Hoop		?	R 6 400 000.00
Chatsworth				?	R 6 500 000.00
Darling				?	
2021/2022				TOTAAL	R 14 074 250.00

Swartland Resurfacing Calculator

Reseal Calculator

Calculation according to available funds 2020/2021

Town	Length of Tar roads per town (km)	Relationships of length Tar road per town (%)	Budget
Malmesbury	105.6	44.84%	R10 761 783.44
Riebeek Wes	13.8	5.86%	R1 406 369.43
Riebeek Kasteel	8.5	3.61%	R866 242.04
Moorreesburg	53.8	22.85%	R5 482 802.55
Koringberg	4.2	1.78%	R428 025.48
Darling	20.9	8.87%	R2 129 936.31
Yzerfontein	28.7	12.19%	R2 924 840.76
Total	**235.5**	**100.00%**	**R24 000 000.00**

SWARTLAND SPORT FACILITIES
(Priority list)

Swartland Sport Grounds (Priority list)

2020 to 2023

Sport R 5 936 179

Swartland Munisipaliteit 26/03/2020

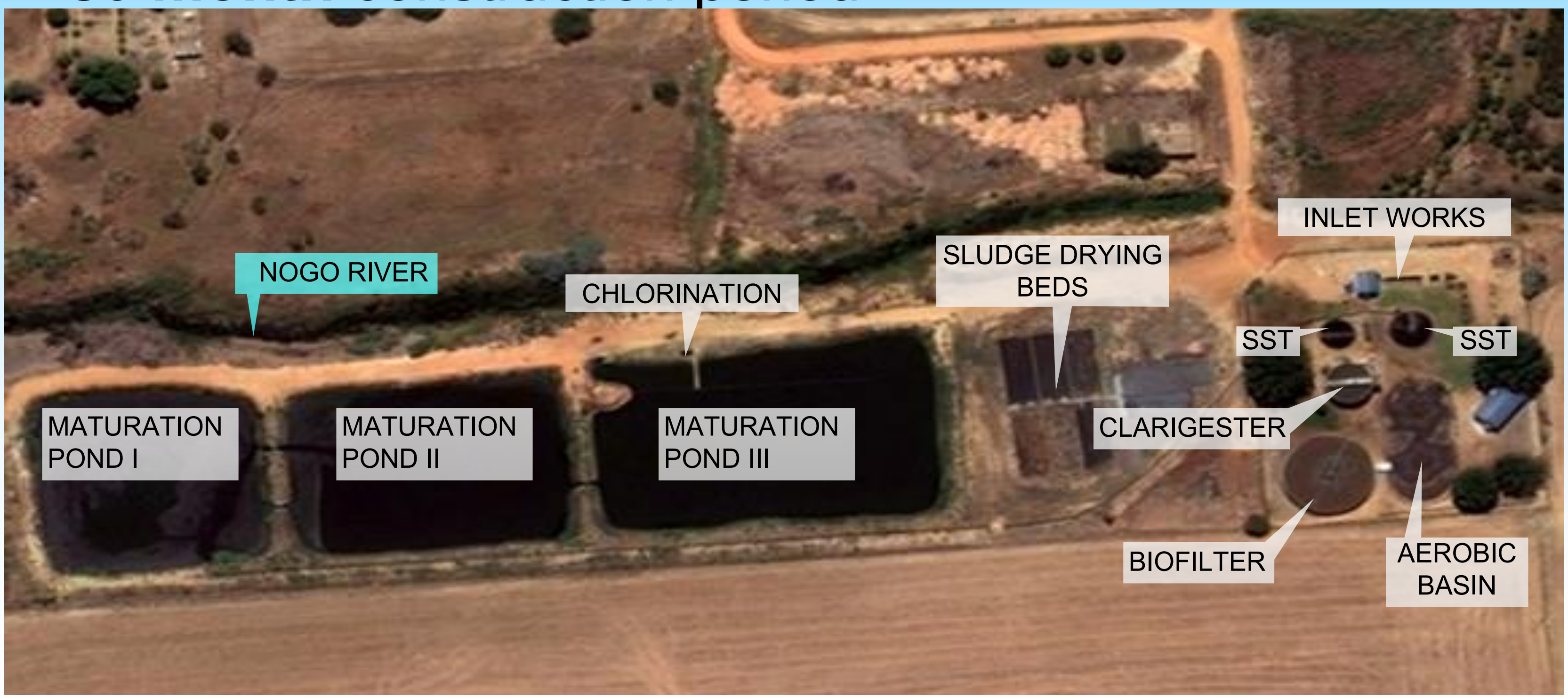
SWARTLAND MUNISIPALE SPORTGRONDE # 2015/10/19 VIR 2019 tot 2022 PRIORITEIT VOLGORDE VAN VELDE						Ledetal 60% Toeskouers 40%	Verdubbel waar geen velde is nie	Regstelling tot 100%	Finale prioriteit
	SPORTKLUB PER DORP / DORPSGEBIED	Ledetal	%	Toeskouers	%	%	%	%	
1	WESBANK SPORTGRONDE (top dressing op "C")	631	25.16%	4400	31.46%	27.68%	27.68%	**25.47%**	1
2	DARLING - GABRIEL PHARAOH SPORTGRONDE	238	9.49%	2250	16.09%	12.13%	12.13%	**11.16%**	2
3	ABBOTSDALE SPORTGRONDE (top dressing)	116	4.63%	1625	11.62%	7.42%	7.42%	**6.83%**	5
4	(M/BURG) GENE LOUW SPORTGRONDE	230	9.17%	660	4.72%	7.39%	7.39%	**6.80%**	6
5	(BLOUES) DIEPRIVIER SPORTGRONDE	193	7.70%	750	5.36%	6.76%	6.76%	**6.22%**	7
6	ILINGE LETHU SPORTGRONDE (Sokker velde)	210	8.37%	550	3.93%	6.60%	6.60%	**6.07%**	8
7	RIEBEEK KASTEEL SPORTGRONDE (top dressing)	150	5.98%	900	6.44%	6.16%	6.16%	**5.67%**	9
8	KALBASKRAAL SPORTGRONDE (Lotto 2015/16)	155	6.18%	550	3.93%	5.28%	5.28%	**4.86%**	10
9	(M/BURG) ROSENHOF SPORTGRONDE	125	4.98%	750	5.36%	5.14%	5.14%	**4.72%**	11
10	CHATSWORTH SPORTGRONDE (geen veld)	150	5.98%	475	3.40%	4.95%	9.89%	**9.10%**	3
11	RIVERLANDS SPORTGRONDE* (geen veld)	115	4.59%	350	2.50%	3.75%	7.50%	**6.90%**	4
12	RIEBEEK-WES SPORTGRONDE (saal)	105	4.19%	425	3.04%	3.73%	3.73%	**3.43%**	12
13	KORINGBERG SPORTGRONDE	90	3.59%	300	2.15%	3.01%	3.01%	**2.77%**	13
		2508	**100.00%**	**13985**	**100.00%**	**100.00%**	**108.70%**	**100.00%**	

NEW SEWAGE WORKS IN MOORREESBURG & UPGRADING OF SEWAGE WORKS IN DARLING

Moorreesburg WWTW & Upgrading Darling for R 23 234 793.00

- **1 500 kl / day (to 2 000 kl / day)** purification capacity
- Budget of **R109 489 384** (2009/12 - M/bury 10 000 kl/day R 115 mill)
- Designed to meet the drainage standard
- Construction will begin in **May 2020**
- **30 month** construction period

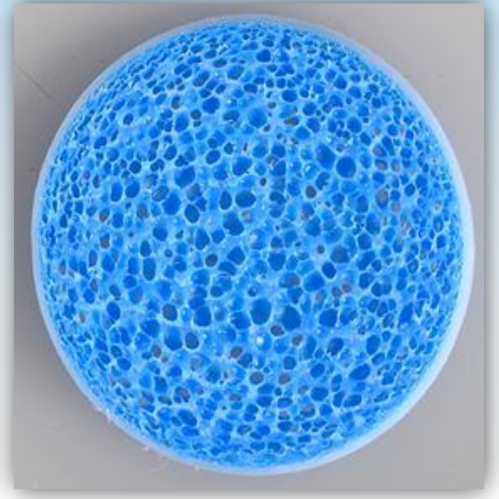
TOTAL COST
R 132 724 177.00



Swartland Munisipaliteit 26/03/2020

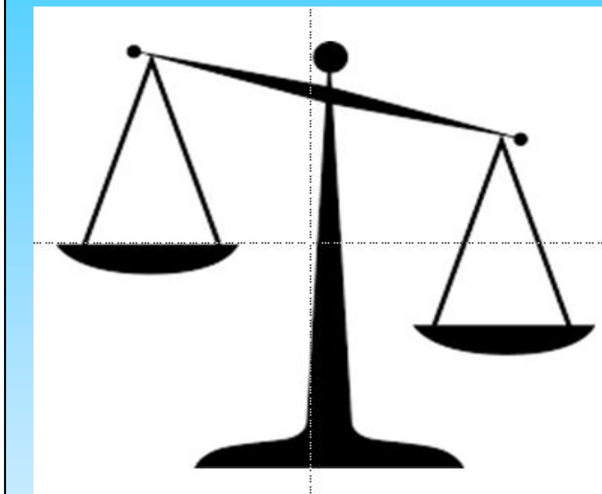
Integrated fixed Film Activated Sludge (IFAS) systems

Using Integrated Dispersed Film Activated Sludge (IFAS) to Increase Capacity



Integrated <u>dispersed</u> Film Activated Sludge (IFAS) systems

- free floating media
- to encourage the growth of biomass
- less than 50 percent of the volume required for a conventional system.
- **IFAS** media can be plastic or fabric.
- Mixing – adequate mixing must be provided by a aeration system
- For free floating systems, effluent screens must be installed
- Foam removal / accumulation



The impact of unlawful land invasions and service delivery protests

Swartland Municipality

UITDAGINGS VAN 2011 TOT 2019:

- **Hernude beurtkrag**
- **Geweld en misdaad**
- Werkloosheid
- Swak gesondheids-dienste
- Disfunksionele onderwysstelsel
- **Stakings vier hoogty**

CHALLENGES FROM 2011 TO 2019:

- **Renewed load shedding**
- **Violence and crime**
- Unemployment
- Poor health services
- Dysfunctional education system
- **Strikes rampant**

- Grondbesettings (ook by ons)
- Land invasions (also here)

- Protesoptogte (ook by ons)
- Protests marches (also here)

SWARTLAND: LAND INVASION AND SERVICE DELIVERY / COMMUNITY PROTESTS

What leads to protest actions and land invasion?

There are 2 groups of people:

One group (± 50%)

- Between <18 and 35 years, and not entitled to IRDP houses.
- In many cases newcomers.
- Is in a hurry to get a piece of land or a house.
- Even if it is land without any services.
- Mostly unemployed.
- Mostly politically driven.
- Mostly participate in protests actions

One group (± 50%)

- Between 36 and >80 years, wait many years and are usually on the waiting lists.
- Long time inhabitants and born in the village.
- Wait patiently for a house.
- Stay in back yards.
- Do small jobs.
- Mostly not political.
- Mostly not participate in protests actions.

Protest Actions and the Rules that Apply?

- We will receive a petition and any handover **MUST** be completed in 15 minutes.
- **NO DEBATES** or answers will be given.
- Any **DAMAGE** done is at the **EXPENSE** of the organizers.
- We **WILL** provide the necessary answers in **WRITING**.
- We will talk to the leaders on **NEUTRAL** ground.
- The leaders **MUST** talk to the community **themselves**.

- *Ons sal 'n petisie ontvang en enige oorhandiging **MOET** in 15 minute afgehandel word.*
- ***GEEN DEBATTE** of antwoorde sal gegee word nie.*
- *Enige **SKADE** wat aanngerig word is vir **REKENING** van die organiseerders.*
- *Ons **SAL** die nodige antwoorde op **SKRIF** terug gee.*
- *Ons sal met die leiers praat op **NEUTRALE** grond.*
- *Die leiers **MOET self** met die gemeenskap praat.*

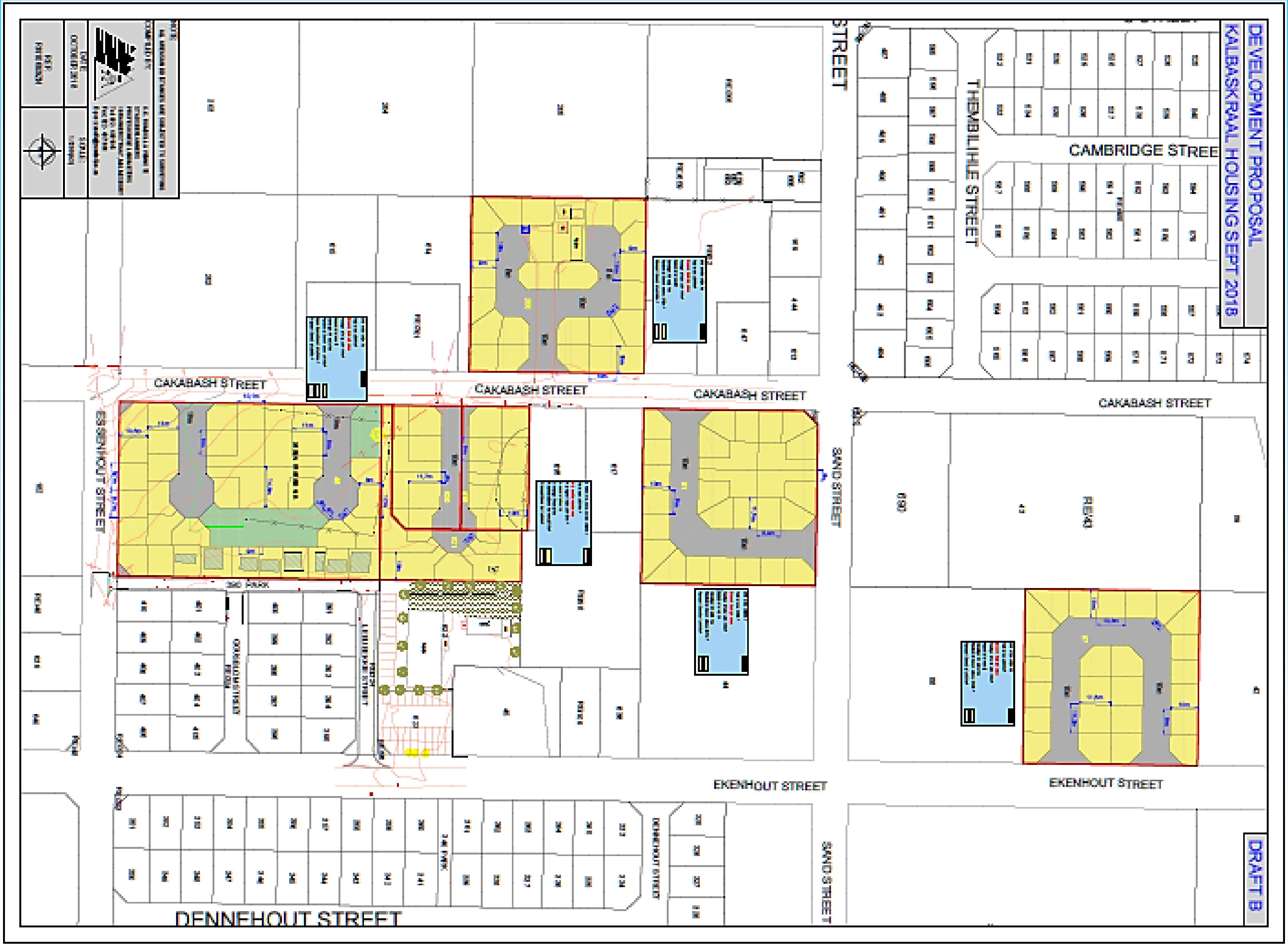
Reëls wat geld om met groepe of organisasies te praat.
Rules that apply to talking to groups or organizations.

- Any discussion with any group or organization **MUST** include that area's **ward councilor** and **ward committee members**.
- Any written answer **MUST** also be formally submitted to the relevant **ward councilor** and the w**ard committee.**
- Any period of conversation with any group **MUST** be limited to a **maximum of 2 hours.**
- There **MUST** be a formal agenda and the same meeting rules apply as at council meetings.
  - Who represents them and **where is the constitution** of the organization?

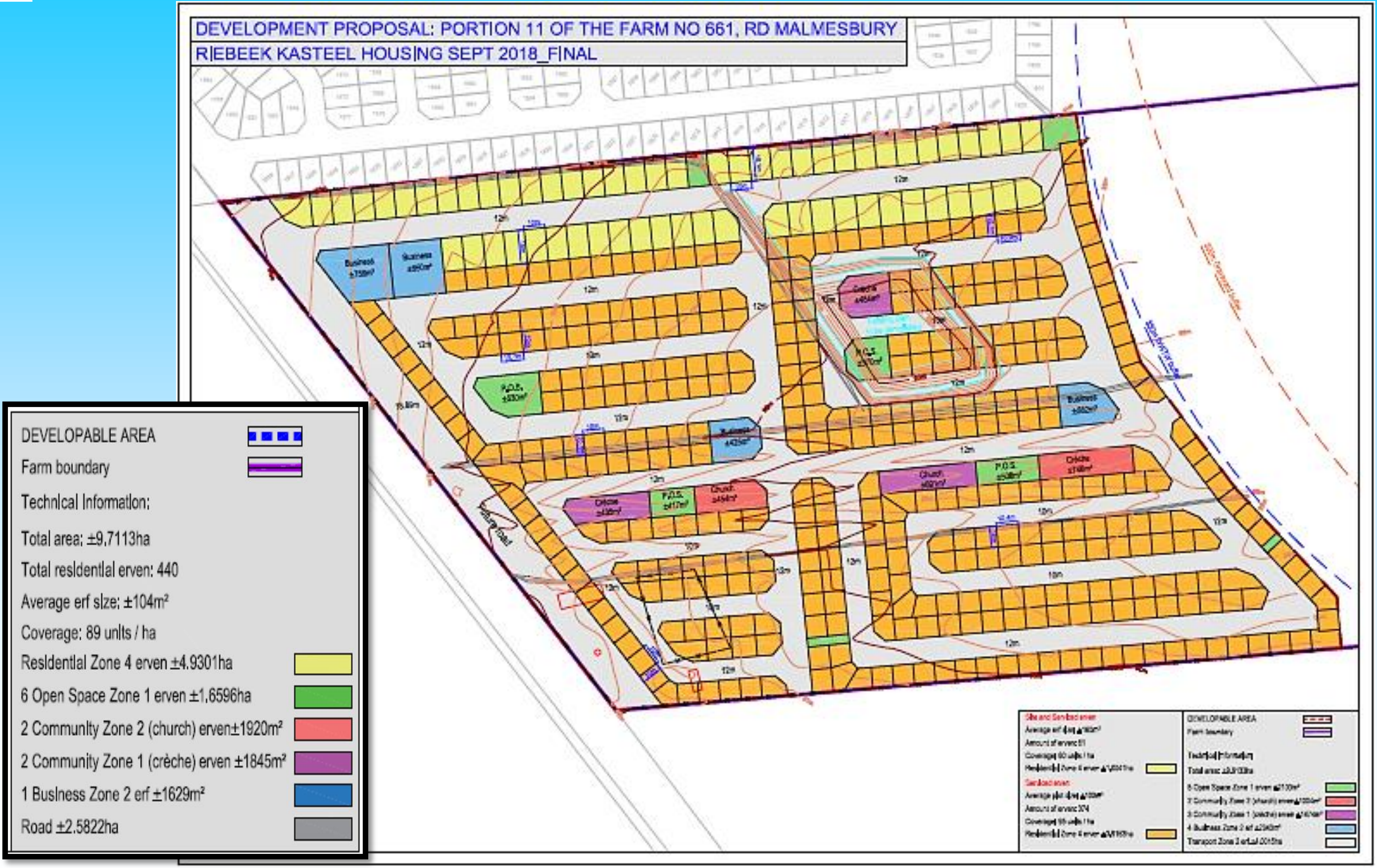
- *Enige gesprek met enige groep of organisasie **MOET** daardie gebied se **wyksraadslid** en **wykskomitee lede** insluit.*
- *Enige skriftlike antwoord **MOET** ook deur die betrokke **wyksraadslid** en **wykskomitee** gevoer word.*
- *Enige tydperk van gesprek met enige groep **MOET** tot **maksimum 2 ure** beperk word.*
- *Daar **MOET** 'n formele agenda wees en dieselfde vergaderreëls as by raadsvergadering geld.*
  - *Wie verteenwoordig hulle en **waar is die** organisasie se **grondwet?***

SWARTLAND
HOUSES AND SERVICE SITES
CURRENT & FUTURE PROJECTS

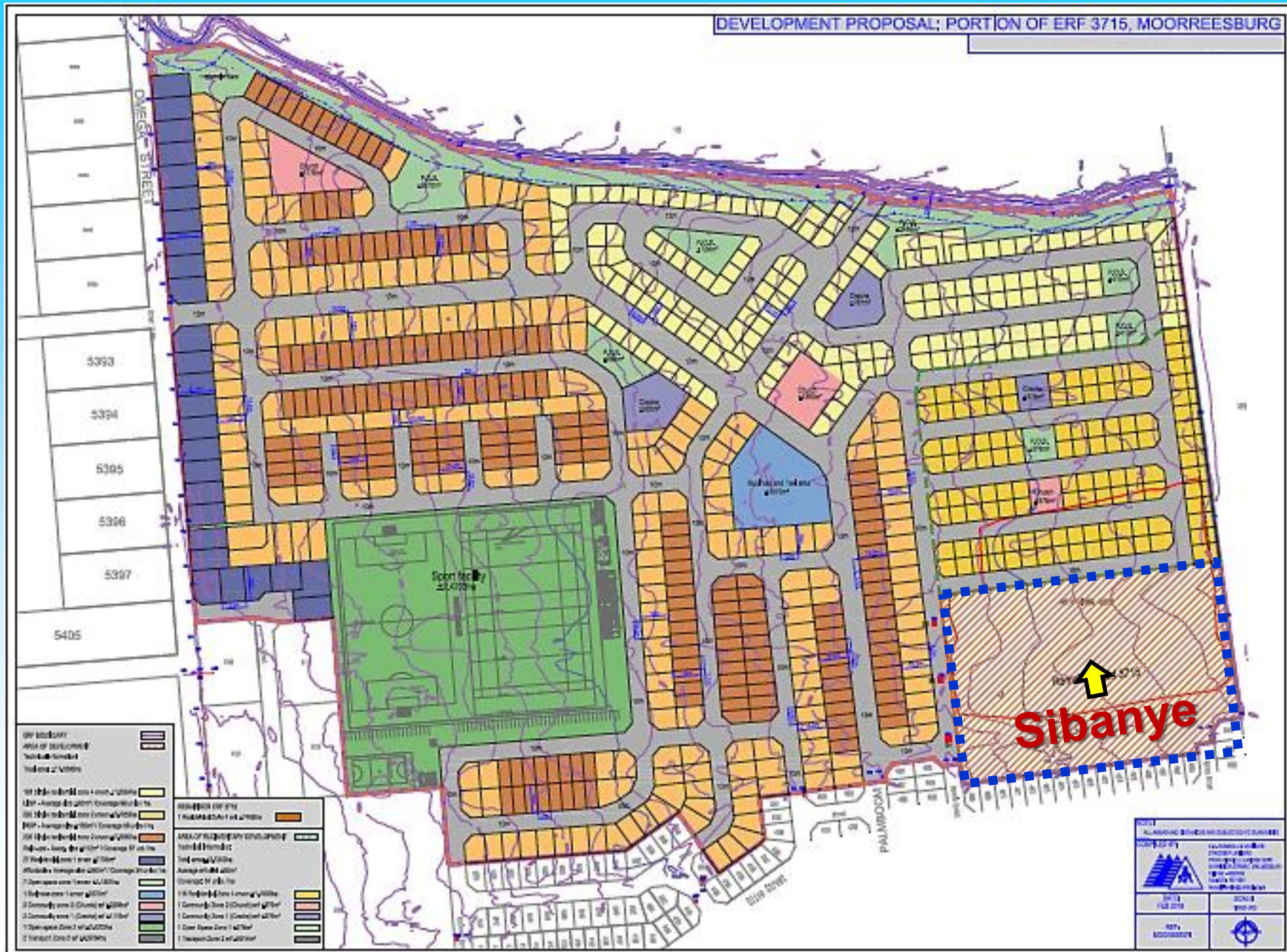
KALBASKRAAL: 130 ERVEN ON POCKETS OF LAND



RIEBEEK KASTEEL – EAST WITH 435 ERVEN



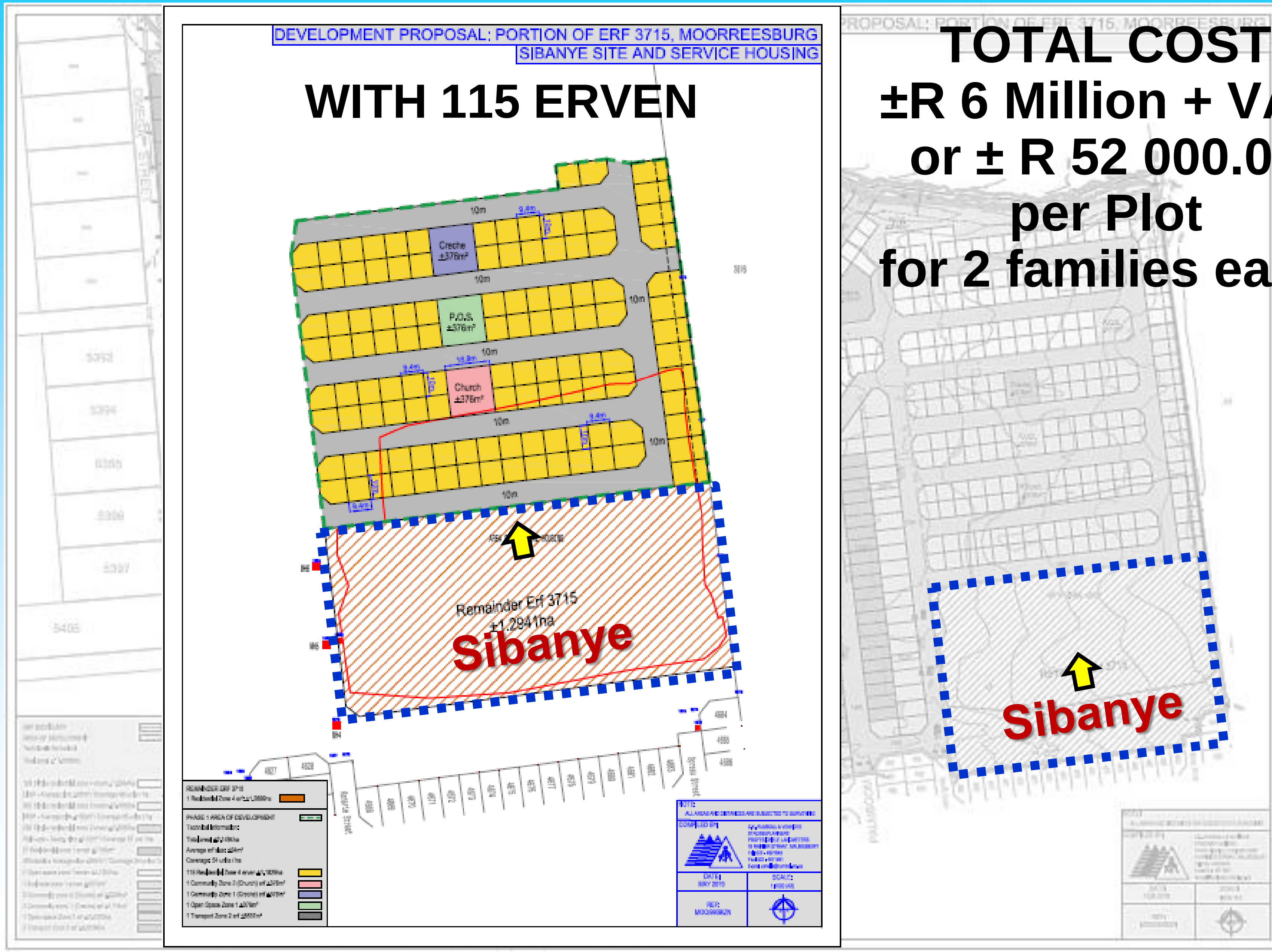
MOORREESBURG – WITH ± 616 ERVEN



MOORREESBURG – SIBANYE

WITH 115 ERVEN

TOTAL COST
±R 6 Million + VAT
or ± R 52 000.00
per Plot
for 2 families each



Ratings Afrika

Swartland
Municipal Financial & Sustainability Index

Presented by Leon Claassen / 9 March 2020

Municipal Financial Sustainability Index

Definition of financial sustainability

- The ability of the municipality to deliver services, without unplanned increases in rates and tariffs, or a reduction in the level of services.
- Develop and maintain infrastructure required by residents.
- Municipality should be able to absorb financial shocks, without external financial assistance.

Definisie van finansiële volhoubaarheid

- *Die vermoë van die munisipaliteit om dienste te lewer, sonder onbeplande verhogings in tariewe en tariewe, of 'n verlaging in die vlak van dienste.*
- *Ontwikkel en onderhou infrastruktuur wat inwoners benodig.*
- *Die munisipaliteit moet finansiële skokke kan opneem sonder eksterne finansiële hulp.*

Operating performance

	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Year	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**
Score	**29**	**40**	**71**	**72**	**73**	**52**	**63**	**61**
Average	**37**	**41**	**42**	**39**	**39**	**n/a**	**n/a**	**n/a**

- Operating performance substantially better than average and is the key to financial sustainability.
- Own revenue / Operating revenue:

  2015 = 86,9%, 2019 = 82,5%
- Property rates cents in the Rand = 0,438, avg. 0,537.
- Electricity net margin = 15,2% but declining.

- *Bedryfsprestasie is aansienlik beter as gemiddeld en is die sleutel tot finansiële volhoubaarheid.*
- *Eie inkomste / Bedryfs-inkomste:*

  2015 = 86,9%, 2019 = 82,5%
- *Eiendomskoerse sent in die Rand = 0,438, gemiddelde. 0,537.*
- *Netto marge vir elektrisiteit = 15,2% maar daal.*

Financial profile

	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Year	2015	2016	2017	2018	2019	2020	2021	2022
Score	68	74	84	86	87	77	80	80
Average	60	60	64	62	62	n/a	n/a	n/a

- Combination performance, management and Budget position:
  Best in South Africa!!!!
- Important driver of long-term financial sustainability.
- Scores show improving trend up to 2019.
- All components analysed received very good scores.
- Budget scores likely to remain high.

- *Kombinasieprestasie, bestuur en begrotingsposisie:*
  die Beste in Suid-Afrika!!!
- *Belangrike dryfveer vir langtermyn finansiële volhoubaarheid.*
- *Tellings toon die verbetering van die neiging tot in 2019.*
- *Al die komponente wat geanaliseer is, het baie goeie tellings behaal.*
- *Begrotingsyfers sal waarskynlik hoog bly.*

Infrastructure development

	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Year	2015	2016	2017	2018	2019	2020	2021	2022
Score	50	45	38	48	34	57	62	56
Average	54	54	54	56	57	n/a	n/a	n/a

- Scores display declining trend as a result of stable amounts of capex over last five years.
- Population has been growing
- Demand for infrastructure to deliver services is growing.
- Budget scores indicate infrastructure investments planned to increase.
- Investments will support long-term service delivery.

- *Tellings vertoon 'n dalende neiging as gevolg van stabiele hoeveelhede kapitaalbesteding oor die afgelope vyf jaar.*
- *Die bevolking neem toe.*
- *Die vraag na infrastruktuur om dienste te lewer neem toe.*
- *Begrotingsyfers dui op vehoogde beleggings in infrastruktuur wat beplan word.*
- *Beleggings sal langtermyn dienslewering ondersteun.*

Financial sustainability score

	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Year	2015	2016	2017	2018	2019	2020	2021	2022
Score	63	66	71	75	73	70	72	71
Average	58	58	60	59	60	n/a	n/a	n/a

- Actual scores display improvement:

Third highest in Western Cape!

- Infrastructure development reason for relatively weaker scores.
- Budget scores show some level of stability at this level.

- *Werklike tellings toon verbetering:*

Die derde hoogste in die Wes-Kaap!!!

- *Infrastruktuurontwikkeling is rede vir relatief swakker tellings.*
- *Begrotingsyfers toon 'n mate van stabiliteit op hierdie vlak.*

Affordability

Reflects an adequate balance between cost of municipal services and household income.

Bekostigbaarheid

Weerspieël 'n genoegsame balans tussen koste van munisipale dienste en huishoudelike inkomste.

BAIE DANKIE

- Mnr. die Speaker, vergun my weereens die geleentheid om eerste my Komitee en mede Raadslede te bedank vir hulle bydrae tot die totstandkoming van die (3) meerjarige konsep Kapitaal- en Bedryfsbegroting vir **2020/21 tot 2022/23**.
- Ook 'n baie groot dankie aan die bestuurspan onder die bekwame leiding van Joggie Scholtz, die Munisipale Bestuurder.
- MM baie dankie ook vir jou kragdadige optredes met baie sake van belang soos met Skole, Besighede, Optogte, Onwetting grond beseting en so meer.
- Ons is vennote wanneer dit kom by die bestuur van die munisipale fondse tot voordeel van die gemeenskap en het elkeen van u 'n baie belangrike taak en rol te vervul.

THANK YOU

- Mr. Speaker, once again allow me the opportunity to first thank my Committee and my fellow Council members for their contribution to the realization of the (3) multi year Draft Capital- and Operating budget for **2020/21 to 2022/23.**
- Also a very big thank you to the management team under the leadership of Joggie Scholtz, Municipal Manager.
- MM thank you also for your forceful actions with many issues of importance like schools, businesses, marches, unlawful occupation of land and so on.
- We are partners when it comes to the management of municipal funds for the benefit of the community and each and every one of you plays a very important task and role.

BAIE DANKIE

- Finansiële direkteur, Mark Bolton baie dankie vir al jou harde werk en baie ure wat jy ingesit het om die begroting die lig te laat sien. Ook 'n groot dankie aan Hilmary Papier en die span van die begrotingskantoor.
- Groot dankie aan die Gemeeskap van Swartland met die puik samewerking in verband met die tekort aan water.
- En 'n groot dankie aan ons liewe Heer waarsonder ons as nietige mens niks kan vermag nie.
- Baie dankie en nou vir die GOP en die DRAFT Begroting 2020-2023.
- Tijmen van Essen # Uitvoerende Burgemeester

THANKS

- Financial director, Mark Bolton, once again thank you for all your hard work and many hours you put in to table the budget. Also, a big thank you to Hilmary Papier and the team from the budget office.
- Thank you to the community of Swartland with the excellent cooperation in connection with the shortage of water.
- And a big thank you to our beloved Lord without whom we as mere humans can achieve nothing.
- Thank you and now for the GOP and the DRAFT Budget 2020-2023
- Tijmen Essen # Executive Mayor

Swartland Municipality

2020/2023 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Algemene Inligting

7.2 3de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2020 tot 2023

7.4 Konsep 2020/21 SDBIP & KPI's en Teikens vir 2020/21

Tijmen van Essen
Executive Mayor
26 March 2020

MATTERS FOR CONSIDERATION

General Information

7.2 3rd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2020 to 2023

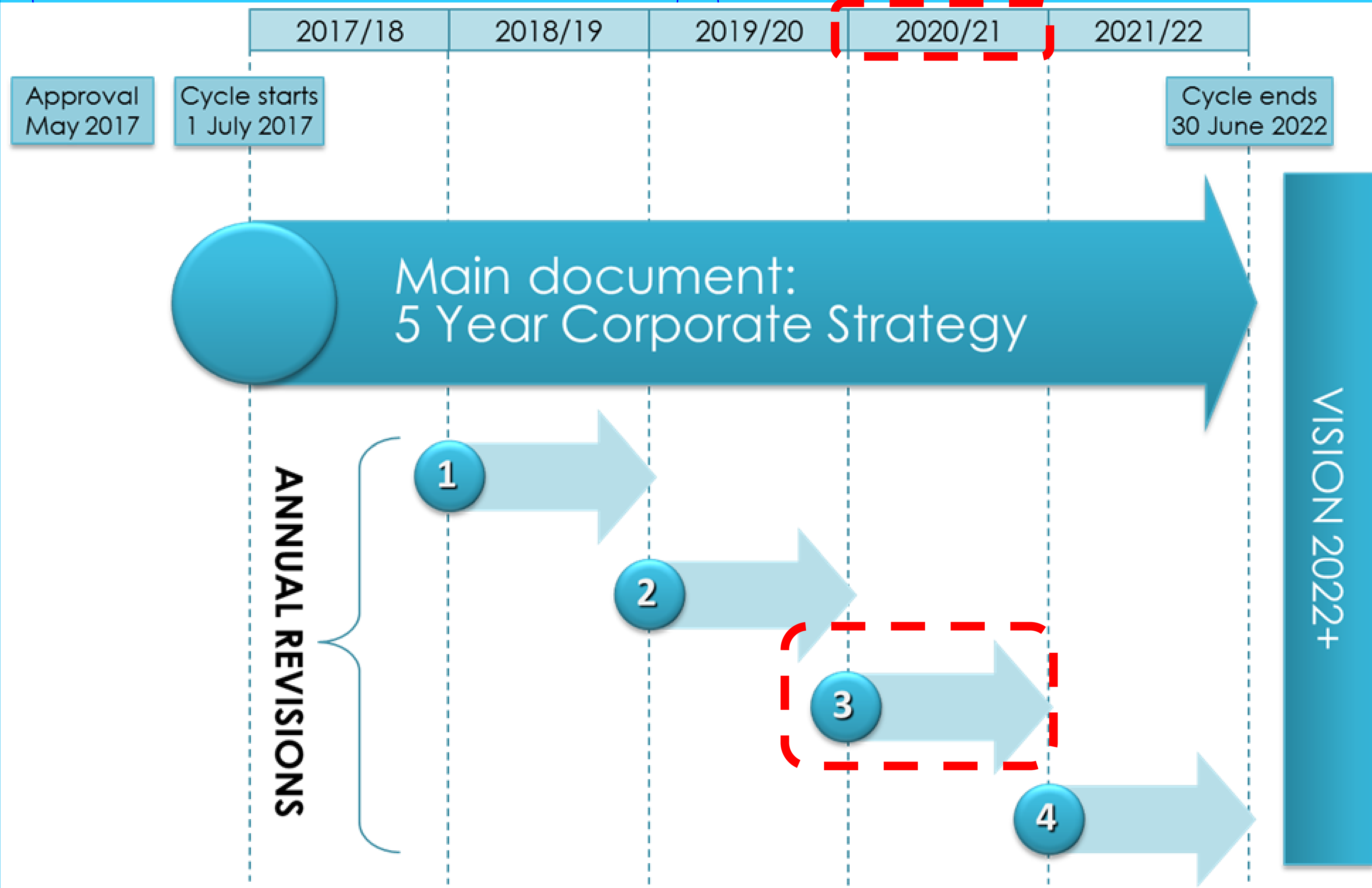
7.4 DraFT 2020/21 SDBIP & KPI's and Targets 2020/21

Vision of SM : Integrated approach

2017
-
2022
IDP
5
Strategic
Goals

2017
-
2022
GOP
5
Strategiese
Doelwitte

The 2017-2022 IDP | Die 2017-2022 GOP



2017-2022 IDP / GOP

Changes since May 2019
Veranderings sedert Mei 2019

▪ *The forewords of the Executive Mayor and Municipal Manager are updated.*	▪ Die voorwoorde van die Uitvoerende Burgemeester en Munisipale Bestuurder word opgedateer.
▪ ***Chapter 1:*** *The ward priorities are replaced by new updated priorities that were agreed to at the ward committee meetings of September/October 2019.*	▪ **Hoofstuk 1:** Die wyksprioriteite word vervang deur nuwe opgedateerde prioriteite waarop ooreengekom is by wykskomiteevergaderings van September en Oktober 2019.
▪ ***Chapter 2:*** *Paragraph 2.1 (Swartland municipal area at a glance) is updated with the latest figures from the 2019 MERO and SEP reports.*	▪ **Hoofstuk 2:** Paragraaf 2.1 (Swartland Munisipaliteit met een oogopslag) word opgedateer met die nuutste syfers van die 2019 MERO en SEP verslae.

2017-2022 IDP / GOP

Changes since May 2019
Veranderings sedert Mei 2019

▪ ***Chapter 3:*** *The annual amendment process is replaced by the one followed in 2019/2020.*	▪ **Hoofstuk 3:** Die jaarlikse wysigingsproses word vervang met die een wat in 2019/2020 gevolg is.
▪ ***Chapter 4:*** *The particulars of a new councillor is added.*	▪ **Hoofstuk 4:** Die besonderhede van 'n nuwe raadslid word bygevoeg.
▪ ***Chapter 5:*** *Information or summaries of the following new policies are added: Medium-Term Strategic Framework (MTSF) - 2019-2024, National District-based Approach, Provincial Strategic Plan 2019-2024, Provincial Joint District Approach, and the Growth potential of towns study 2018.*	▪ **Hoofstuk 5:** Inligting of opsommings van die volgende nuwe beleide word bygevoeg: Mediumtermyn Strategiese Raamwerk (MTSF) - 2019-2024, Nasionale Distrikgebaseerde Benadering, Provinsiale Strategiese Plan 2019-2024, Provinsiale Gesamentlike Distrikbenadering en die Groeipotensiaal van dorpe studie 2018.

2017-2022 IDP / GOP

Changes since May 2019
Veranderings sedert Mei 2019

Chapter 6: *A section indicating the links between National, Provincial and local policy directives is added as well as a section on the West Coast District Single Implementation Plan.*	**Hoofstuk 6:** 'n Afdeling word bygevoeg wat die skakel tussen Nasionale, Provinsiale en plaaslike beleidsriglyne aantoon sowel as 'n afdeling oor die Weskus Distrik Een Implementeringsplan.
Chapter 7: *The current state of affairs, action plans, strategic risks and budgets linked to strategic goals are changed.*	**Hoofstuk 7:** Die huidige stand van sake, aksieplanne, strategiese risikos en begrotings gekoppel aan strategiese doelwitte word gewysig.

2017-2022 IDP / GOP

Changes since May 2019
Veranderings sedert Mei 2019

- ***Chapter 8:*** *The following information is updated or added:*
  - *A new long term financial plan.*
  - *The five year budget figures.*
  - *The DORA and provincial allocations.*
  - *The provincial budget information obtained from the Western Cape Government's Budget Estimates of Provincial Revenue and Expenditure 2020.*

- **Hoofstuk 8:** Die volgende inligting word opgedateer of bygevoeg:
  - 'n Nuwe langtermyn finansiële plan.
  - Die vyfjaar begrotingsyfers.
  - Die DORA en provinsiale toekennings.
  - Die provinsiale begrotings-inligting verkry van die Wes-Kaapse Regering se Begrotingsramings van Provinsiale Inkomste en Uitgawe 2020.

2017-2022 Areaplanne / Area Plans

Changes since May 2019
Veranderings sedert Mei 2019

▪ ***Section 1:*** *The annual process that was followed between August 2019 and May 2020 is added.*	▪ **Afdeling 1:** Die jaarlikse proses wat tussen Augustus 2019 en Mei 2020 gevolg is, word bygevoeg.
▪ ***Section 2:*** *Summary of the demographic profile of Swartland municipal area is updated with figures from the 2019 SEP report.*	▪ **Afdeling 2:** Opsomming van die demografiese profiel van Swartland munisipale gebied word opgedateer met syfers van die 2019 SEP verslag.
▪ ***Section 3:*** *Service backlogs is updated.*	▪ **Afdeling 3:** Dienste-agterstande word opgedateer.

2017-2022 Areaplanne / Area Plans

Changes since May 2019
Veranderings sedert Mei 2019

▪ ***Section 3:*** *Human settlement overview (housing) is updated.*	▪ **Afdeling 3:** Menslike nedersetting oorsig (behuising) word opgedateer.
▪ ***Section 3:*** *Capital budget is updated*	▪ **Afdeling 3:** Kapitaalbegroting word opgedateer.
▪ ***Section 4:*** *Ward priorities are replaced by new updated priorities that were agreed to at the ward committee meetings of September and October 2019*	▪ **Afdeling 4:** Wyksprioriteite word vervang met nuwe opgedateerde prioriteite waarop ooreengekom is by die wykskomiteevergaderings van September en Oktober 2019.
▪ ***Annexure 1:*** *The SDF information is updated*	▪ **Aanhangsel 1:** Die SDF inligting word opgedateer.

2017-2022 IDP / GOP

Changes since May 2019
Veranderings sedert Mei 2019

▪ ***Annexure 1:*** *The Swartland profile is updated with the latest information from the 2019 MERO and SEP reports.*	▪ **Aanhansel 1:** Die Swartland profiel word opgedateer met die nuutste inligting van die 2019 MERO en SEP verslae.
▪ ***Annexure 3:*** *The information on sectoral policies is updated.*	▪ **Aanhangsel 3:** Die inligting oor sektorale beleide word opgedateer.

Long-Term Financial Plan
Lang Termyn Finansiële Plan

With Strategies of: ▪ Revenue raising, Asset management, Financial management, Capital financing ,Operational financing, ▪ and strategies that would enhance cost effectiveness.	**Met strategieë van:** ▪ Inkomste insamel, Batebestuur, Finansiële bestuur, Kapitaalfinansiering, Bedryfsfinansiering, ▪ en strategieë wat koste-effektiwiteit sal verhoog.

Swartland Munisipaliteit 26/03/2020

7.2 RECOMMENDED REVISION OF THE IDP

- *THAT THE THIRD REVISION OF THE 2017-2022 IDP*
- *THE REVISION OF THE AREA PLANS*
- *AS WELL AS THE FINANCIAL PLAN*
- *BE APPROVED AS A DRAFT*
- *A CONSULTATION AND REFINEMENT PROCESS WILL BE FOLLOWED DURING APRIL.*

7.2 AANBEVELING HERSIENING VAN DIE GOP

- DAT DIE 3de HERSIENING VAN DIE 2017-2022 GOP
- DIE HERSIENING VAN DIE AREAPLANNE
- ASOOK DIE FINANSIELE PLAN
- AS 'N KONSEP GOEGEKEUR WORD
- 'N KONSULTASIE- EN VERFYNINGSPROSES SAL GEDURENDE APRIL GEVOLG WORD.

Swartland Municipality

2020/2023 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Algemene Inligting

7.2 3de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2020 tot 2023

7.4 Konsep 2020/21 SDBIP & KPI's en Teikens vir 2020/21

Tijmen van Essen
Executive Mayor
26 March 2020

MATTERS FOR CONSIDERATION

General Information

7.2 3rd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2020 to 2023

7.4 Draft 2020/21 SDBIP & KPI's and Targets 2020/21

IN THE SWARTLAND

Western Cape Government

SPENDING 2020/23
TOTAL R 2 720 153.00

PROVINCIAL SPENDING

VOTE 4: COMMUNITY SAFETY
R 7 187 000.00

VOTE 5: EDUCATION
R 1 643 977 000

VOTE 6: HEALTH
R 768 378 000.00

VOTE 7: SOCIAL DEVELOPMENT
R 24 844 000.00

VOTE 8: HUMAN SETTLEMENTS
R 98 508 000.00

VOTE 9: ENVIRONMANTAL AFFAIRS & DEVELOPMENT PLANNING
R 3 000 000.00

VOTE 10: TRANSPORT & PUBLIC WORKS
R 53 892 000.00

VOTE 11: AGRICULTURE
R 84 843 000.00

VOTE 13: CULTURAL AFFAIRS / SPORT
R 32 116 000.00

VOTE 14: LOCAL GOVERNMENT
R 3 408 000.00

TO
SWARTLAND

GRANDS 2020/23
TOTAL R 442 407 000

NATIONAL (DORA) GRANDS

EQUITABLE SHARE
R 343 465 000.00

ENERGY EFFICIENCY and DEMAND SIDE MANAGEMENT GRANT
R 4 000 000.00

LOCAL GOVERNMENT FINANCIAL MANAGEMENT GRANT
R 4 650 000.00

EXPANDED PUBLIC WORKS PROGRAMME (EPWP) ONLY 2020/2021
R 1 867 000.00

MUNICIPAL INFRASTRUCTURE GRAND (MIG)
R 67 693 000.00

INTERGRATED NATIONAL ELECTRIFICATION PROGRAMME (MUNICIPAL) GRAND
R 17 652 000.00

INTERGRATED NATIONAL ELECTRIFICATION PROGRAMME (ESKOM) GRAND
R 3 080 000.00

TO SWARTLAND

Western Cape Government

GRANDS 2020/23
TOTAL R 204 876 000

PROVINCIAL GRANTS

Western Cape Financial Managagement Support
R 401 000.00 (2020/21)

Human Settlements Development (Top Structures R/W & De Hoop)
R 140 464 000.00

Regional Socio-Economic Projects (RSEP)
R 3 000 000.00 (2020/21)

Financial Ass. to Maint. & Constr. of Transport Infrastructure
R 20 525 000.00

Library Service
R 16 897 000.00

Community Library Services
R 15 219 000.00

Thusong Service Centres
R 150 000.00 (2020/21)

Fire Service Capacity Building
R 732 000.00 (2020/21)

K9 Unit Establishment & Support
R 6 620 000.00

Municipal Capacity Building
R 754 000.00

Community Dev. Workers Support
R 114 000.00

Municipalities must consider the following when compiling their 2020/23 MTREF budgets*:*

- **improving the effectiveness** of revenue management processes and procedures;
- **paying special attention to cost containment** measures by, amongst other things, controlling
- **unnecessary spending on nice-to-have items** and non-essential activities as was highlighted in MFMA Circular No. 82;
- **ensuring value for money** through the procurement process;
- the **affordability** of **providing free basic services** to all households; and
- **curbing consumption of water and electricity** by the **indigents** to ensure that they do **not exceed** their allocation.

7.3 AT 3.6 BUDGET RELATED POLICIES

7.3 BY 3.6 BEGROTINGS GEKOPPELDE BELEIDE

No.	Policy/Plan Name	Reviewed (Yes / No)	Amended (Yes / No)
1.	Tariff Policy	Yes	Yes
2.	Property Rates Policy	Yes	Yes
3.	Property Rates By-law	Yes	No
4.	Credit Control and Debt Collection By-Law and Policy	Yes	No
5.	Indigent Policy	Yes	Yes
6.	Cash Management and Investment Policy	Yes	Yes
7.	Budget Implementation Policy	Yes	No
8.	Funding and Reserves Policy	Yes	No
9.	Debt and Borrowing Policy	Yes	No
10.	Virement Policy	Yes	Yes
11.	Asset Management Policy	Yes	No
12.	Fleet Management Policy	Yes	Yes
13.	Supply Chain Management Policy	Yes	No
14.	Preferential Procurement Policy	Yes	No
15.	Travel and Subsistence Policy	Yes	No
16.	Cost Containment Policy	Yes	No

ADRESSING THE ISSUE AND GETTING BUY-IN ON SUSTAINABLE PRINCIPLES

WHAT IS FINANCIALLY AFFORDABLE

Constitution 152 (2)

A municipality must strive, within its financial and administrative capacity, to achieve the objects set out in subsection (1)

4. AREAS COVERED DURING THE BUDGET STEERING COMMITTEE MEETING:

To ensure compliance with the Budget and Reporting Regulations, the **Budget Steering Committee** gave effect to **their technical advisory role** in strengthening local government finances at a final **meeting** that was held on **5 and 11 March 2020**.

At the meeting of the **11th** much time was spent on conservative budgeting w.r.t the revenue budget and therefore the amounts in years 2 and 3 of the MTREF are indicative only and not fixed, mainly to mitigate the risks given the **global, local poor economic conditions** and **COVID-19**. In this regard expenditure will have to be curbed with careful monitoring of quarterly budget performance and payment rates.

Apart from the aforementioned, the committee also made sure that the draft **MTREF** (**M**edium **T**erm **R**evenue and **E**xpenditure **F**ramework) was in the main linked to the principles Illustrated.

4. AREAS COVERED DURING THE BUDGET STEERING COMMITTEE AND THE MAYCO MEETINGS:

- SA Economy and Inflation Targets;
- Key focus areas for the 2020/21 Budget and process;
- Revenue modelling informing Tariff increases;
- Funding Choices and Management Issues;
- Conditional Grant Transfers to SM, i.e. Housing Allocation;
- Expenditure Consolidation and basis informing growth from 2019-2020 to 2020-2021;
- Further initiatives will need to be looked at for revenue growth;
- Impact on residential water users and reduced water network charge;
- The impact of double digit Eskom increases over the MTREF and load shedding;
- **The impact of "COVID 19" that poses unknown material risks to the economy including macro growth**.

5.1 CAPITAL BUDGET

PROJECTS ABOVE THE THRESHOLD # COUNCIL MUST COMPLY TO SECTION 19 OF THE MFMA (Section 19 - 1 & 2 requires that council MUST considers the operational costs over the MTREF and beyond)

Further council must comply to **Section 33:** Due to the extent of the upgrade to the Waste Water Treatment Works. Council approved already the upgrading of the WWTW to the sum of **± R 150 Mil.** And council must also comply to **Section 46** of the MFMA.. .

The total draft capital budget for 2020/2021 amounts **R 216 348 882** with **R 105 626 282** invested from Council own funds in year one.

5.2 OPERATING BUDGET

The operating expenditure budget will increase from **R 757 190 507** to **R 791 593 605** resulting approximately in a **4.5%** (including operating grant expenditure) increase only.

The total salary budget will increase from **R 230 847** million to **R 252 814** million to make provision for nationally determined increase of **6.25 %** for 2020/21; **6%** for the 2021/22 and 2021/22 and **5%** increase for political office bearers.

5.3 PROPERTY RATES AND SERVICE CHARGES ASSUMPTION

The average increase in tariffs for the 2020/2021 financial year is as follows, save for the reduction in property tax rates and the resultant increase in the municipal account for rates being dependent on individual property value fluctuations between the general valuation of 2015 and 2019:

The average increase in rates and tariffs are as follows:

Property Rates **-22%** for Residential & **-17%** for all other properties

Electricity **+7.62%** (Still to be considered by NERSA)

Sewerage **+7.51%. over the MTREF**

Refuse Removal **+6.6% over the MTREF**

Water **+6%** increase in water tariffs up to 20kl & network charge.

+8% increase if consumer uses more than 20kl

The municipality has moved away from the 8% and 12% across the board increases of the past. In this regard the Executive Mayor wants to thank all water consumers for their responsible consumptions during the period of drought experienced not too long ago.

Operating Budget 2020/2021
Expe. R 791 593 605
Inco. (R 918 266 141)

Department	Income	Expenditure	(Surplus) Deficit
Civil Services	(R 224 105 780)	R 267 974 427	R 43 868 648
Corporate Services	(R 11 667 483)	R 38 447 616	R 26 780 133
Council	(R 290 200)	R 18 254 598	R 17 964 398
Electricity Services	(R 350 296 083)	R 315 022 960	(R 35 273 123)
Financial Services	(R 224 655 356)	R 49 149 653	(R 175 505 703)
Development Services	(R 61 151 216)	R 29 508 964	(R 31 642 252)
Municipal Manager	(R 0)	R 8 728 464	R 8 728 464
Protection Services	(R 46 100 024)	R 64 506 922	R 18 406 898
TOTAL BUDGET	(R 918 266 141)	R 791 593 605	(R 126 672 537)

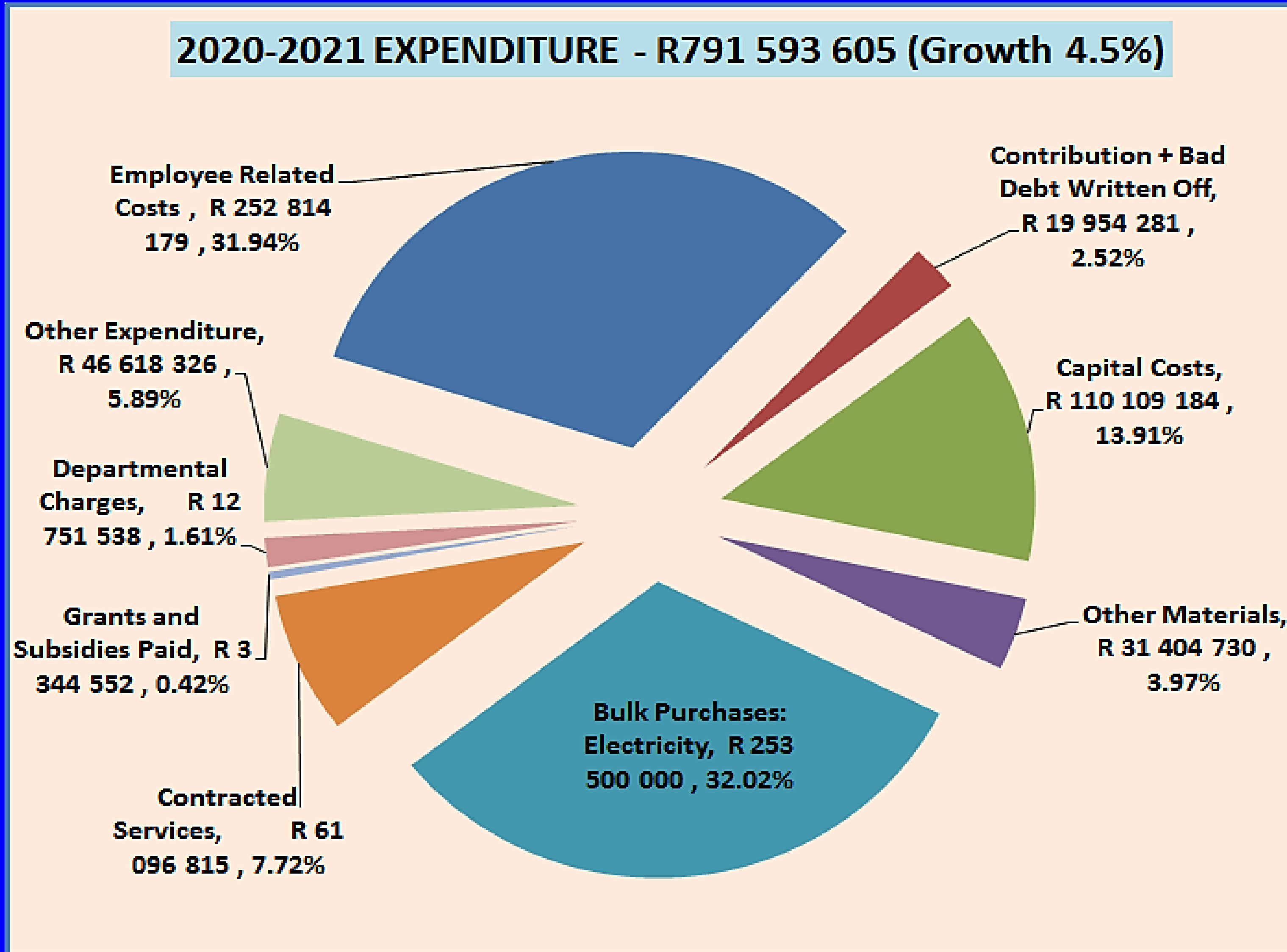
% Tariff increase

Property Taxes	2019/20	2020/21	2021/22	2022/23	
Residential	0.006490	to 0.005354 (-22.00%)	0.005676	0.006016	
Business (No VAT)	0.008580	to 0.007722 (-17.00%)	0.008340	0.009007	
Agricultural	0.001623	to 0.001339 (-22.00%)	0.001419	0.001504	
Geographical Areas	0.006490	to 0.005354 (-22.00%)	0.005676	0.006016	
Trading Services Tariffs					(Electricity Users)
Electricity 1 (<50)	from 1.0338	to 1.1126 (+ 7.62%)	1.1974	1.2886	(5009)
Electricity 1 (<350)	from 1.3293	to 1.4305 (+ 7.62%)	1.5396	1.6569	With Network Charge
Electricity 1 (<600)	from 1.8707	to 2.0133 (+ 7.62%)	2 1667	2.3318	(425)
Electricity 7 (<50)	from 0.9478	to 1.0200 (+ 7.62%)	1.0977	1.0813	Buss/Comm/Ind
Electricity 7 (<350)	from 1.2431	to 1.3378 (+ 7.62%)	1.4398	1.5495	(5336)
Electricity 7 (<600)	from 1.7723	to 1.9073 (+ 7.62%)	2.0526	2.2091	No Network Charge
Water basis Res.	64.87	68.76 (+ 6.00%)	72.89	77.26	
Water (0 to 6kl)	from 5.03kl	to 5.33kl (+ 6.00%)	5.65kl	5.99kl	
Water (7 to 10kl)	from 8.64kl	to 9.16kl (+ 6.00%)	9.71kl	10.29kl	
Water (11 to 15kl)	from 15.77kl	to 16.72kl (+ 6.00%)	17.72kl	18.78kl	
Refuse	from 131.52	to 140.20 (+ 6.60%)	149.46	159.32	
Sanitation	from 234.35	to 251.95 (+ 7.51%)	270.87	291.21	

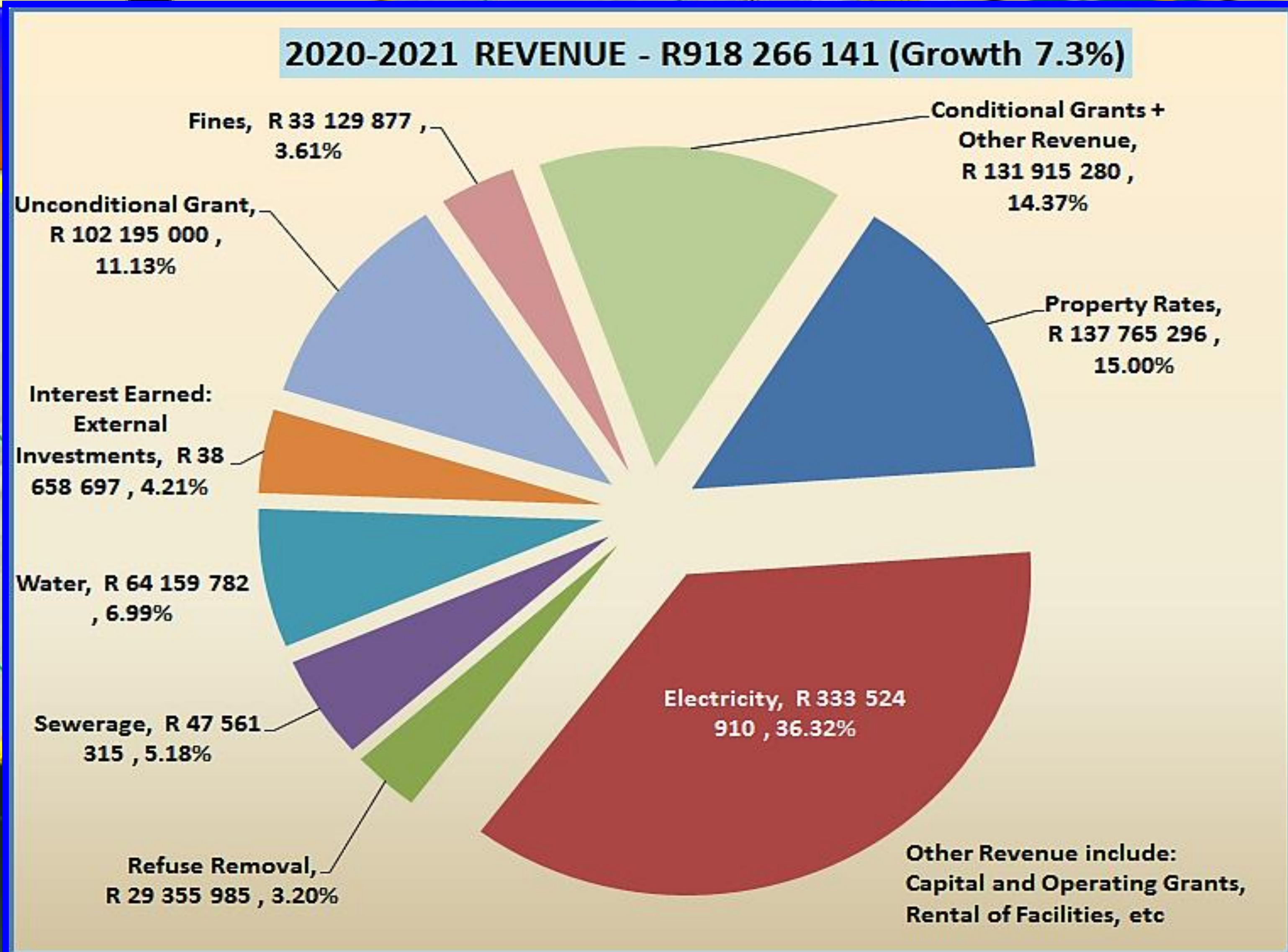
VATnot INCL.

Including Donation to:	2020/21 to	2022/23
Huis van Heerde From	R 75 145 to R	83 164
7 Old Age Homes From	R 952 103 to R	1 067 765

Expenditure With Bulk 2020/21



All Income and Revenue 2020/21



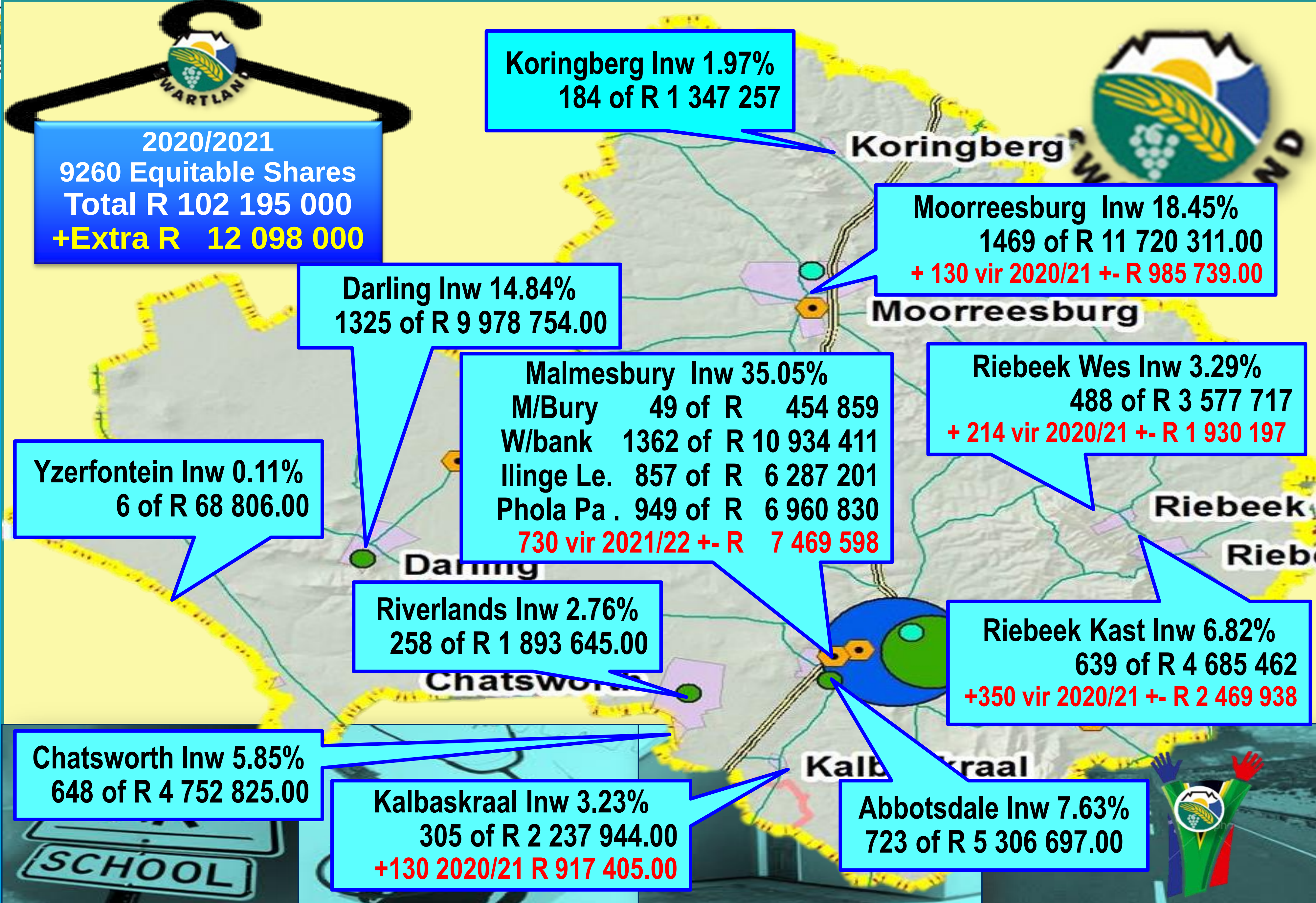
Financial Institution	Interest Rate	Investment Amount	% Inve
NEDBANK	8.45 %	R 300 000 000	57.47%
NEDBANK	8.00 %	R 50 000 000	9.58%
STANDARD	7.675%	R 40 000 000	7.66%
STANDARD	4.95%	R 12 000 000	2.30%
STANDARD	7.55%	R 70 000 000	13.41%
ABSA	7.627%	R 50 000 000	9.58%
		R 522 000 000	100.00%

Financial Institution	Interest Rate	Loan Amount	Loan
Development Bank	9.67%	R 1 025 738	R 2 262 000
Development Bank	9.67%	R 29 230 549	R 43 113 100
Development Bank	10.67%	R 55 056 836	R ` 70 000 000
Santam	11.00%	R 27 074 637	R 35 000 000
DBSB (West Coast)	13.38%	R 2 041 518	R 12 200 000
DBSB (West Coast)	6.75%	R 529 669	R ` 4 000 000
DBSB (West Coast)	8.61%	R 4 203 981	R 12 000 000
DBSB (West Coast)	10.87%	R 3 894 664	R ` 35 000 000
		R 123 057 572	R 213 575 100

Interest on External Loans are paid bi-annually
(December – R 6 618 977 and June R 6 537 068) = R 13 156 045.00

CASH & COST OF COMPLIANCE

"We must responsibly manage our surplus funds as it ensures sustainable future development"


2020/2021
9260 Equitable Shares
Total R 102 195 000
+Extra R 12 098 000
Koringberg Inw 1.97%
184 of R 1 347 257
Moorreesburg Inw 18.45%
1469 of R 11 720 311.00
+ 130 vir 2020/21 +- R 985 739.00
Darling Inw 14.84%
1325 of R 9 978 754.00
Malmesbury Inw 35.05%
M/Bury 49 of R 454 859
W/bank 1362 of R 10 934 411
Ilinge Le. 857 of R 6 287 201
Phola Pa . 949 of R 6 960 830
730 vir 2021/22 +- R 7 469 598
Riebeek Wes Inw 3.29%
488 of R 3 577 717
+ 214 vir 2020/21 +- R 1 930 197
Yzerfontein Inw 0.11%
6 of R 68 806.00
Riverlands Inw 2.76%
258 of R 1 893 645.00
Riebeek Kast Inw 6.82%
639 of R 4 685 462
+350 vir 2020/21 +- R 2 469 938
Chatsworth Inw 5.85%
648 of R 4 752 825.00
Kalbaskraal Inw 3.23%
305 of R 2 237 944.00
+130 2020/21 R 917 405.00
Abbotsdale Inw 7.63%
723 of R 5 306 697.00
Koringberg
Moorreesburg
SCHOOL

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

(The following recommendations by the Budget Steering Committee held on 05 and 12/03/2020, and Consideration by the Executive Mayoral Committee on 24/03/2019 for recommendation to Council.

a) That the draft multi-year capital and operating budgets with respect to the 2020/21 – 2022/23 financial years be approved**, in accordance with sections 16, 17 and 19 of the MFMA to allow for public participation to close at 12 midday on 30/04/2020;**

	Draft Budget 2020/21	Draft Budget 2021/22	Draft Budget 2022/23	Draft Budget Total 2020/2023
Capital budget	216 348 882	138 583 042	138 092 640	**493 024 564**
Operating Expenditure	791 593 605	883 808 881	921 507 325	**2 596 909 811**
Operating Revenue	918 266 141	972 092 891	1 058 036 519	**2 948 395 551**
Budgeted (Surplus)/ Deficit	**(126 672 537)**	**(88 284 010)**	**(136 529 195)**	(351 485 741)
Less: Capital Grants & Donations	85 722 600	27 755 000	65 570 000	**179 047 600**
(Surplus)/ Deficit	**(40 949 937)**	**(60 529 010)**	**(70 959 195)**	(172 438 141)

Capital Budget 2020/2022

Capex from Council's Own Funds = R263 976 964 over the 2020/21- 2022/23 MTREF

Koringberg

FINANCING SOURCES	Draft Budget 2020/2021	Draft Budget 2021/2022	Draft Budget 2022/2023	GRAND TOTAL 2020 to 2023
External Loans	R 25 000 000	R 25 000 000	R -	**R 50 000 000**
Capital Replacement Reserve (CRR)	**R 105 626 282**	**R 85 828 042**	**R 72 522 640**	**R 263 976 964**
Municipal Infrastructure Grant (MIG)	R 21 183 000	R 22 700 000	R 23 810 000	**R 67 693 000**
Dept. Human Settlements	R 48 474 000	R -	R 36 760 000	**R 85 234 000**
Integrated National Electrification Programme	R 7 652 000	R 5 000 000	R 5 000 000	**R 17 652 000**
Dept. Cultural Affairs and Sport	R 70 000	R -	R -	**R 70 000**
RSEP / VPUU	R 3 000 000	R -	R -	**R 3 000 000**
Community Safety Grant	R 611 600	R 55 000	R -	**R 666 600**
Fire Service Capacity Building Grant	R 732 000	R -	R -	**R 732 000**
Energy Efficiency Demand Side Management	R 4 000 000	R -	R -	**R 4 000 000**
GRAND TOTAL	**R 216 348 882**	**R 138 583 042**	**R 138 092 640**	**R 493 024 564**

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

b) That council prior to approving the capital projects above R50 million as listed in (**Annexure B: 2020/21 – 2022/23 Capital Projects ito Sec 19)**, first consider the projected cost covering all financial years until the project is operational and the future operational costs and revenue on the project, including municipal tax and tariff implications;

l) That the rebate on valuation to disabled persons and senior, be limited to a maximum of R300 000 for the 2020/23 financial years:

m) That the draft property rates tariffs, tariff structures and charges for water, electricity, refuse removal, sewerage and other sundry charges as set out in **Annexure A** be approved **for purposes of allowing for public participation to 30 April 2020;**

n) That council approve the proposed draft electricity tariffs for the 2020/2021 financial year, bearing in mind that it is **still subject to NERSA's final approval** and potential changes;

p) That the draft revised budget related policies as set out in **Annexure D**; be approved **for purposes of public participation**;

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

t) That Council take note of the budgeted operating surpluses, the total **Expenditure growth** to **4.5% and the Growth in revenue** of **7.3%** for the MTREF period as well as the cash flow statement as per **(A-schedule A7)** for the current as well as the next three financial years and more specifically the progress made

- the risk factor for cash coverage for operating expenses is **11 months** for 2020/21 and 2021/22and **10.5 months** for 2022/23;
- over the next three financial years the planning is such that the following operating surpluses are envisaged, 2020/21an amount of **R 40 949 937**, 2021/22 an amount of **R 60 529 010** and 2022/23 an amount of **R 70 959 195 (Excluding capital grant income)**;

u) That the Director: Financial Services adhere to the requirements of the Budget Circulars and Budget Reforms in the context of the reporting requirements to Provincial and National Treasury;

v) That Council take note that the budget was also prepared in the new mSCOA Version 6.4 as required by National Treasury;

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

v) That the public participation process for purposes of input and comment into the draft **revised** budget and related documents **will close at 12 midday on 30 April 2020**.

Extra recommendations / Ekstra aanbevelings

(w) That Council take note of the contents of National Treasury Circular 98 and 99 on budgetary guidelines;

(y) That **approval is granted** in terms of Section 13 (4) of the Upper Limits Notice 351, dated March 20, 2020, **to apply for exemption** from the Director: Financial Services, the Director: Civil Engineering Services and the Director : Development services, due to the irrational unequal justification where department heads earn more than directors;

(z) That notice is taken of the **possibility of a Special Council meeting** - as and when required - **to consider an adjustment budget to determine the impact of the COVID-19 virus** and to provide for the adverse impact of the Disaster condition currently being experienced;

Swartland Munisipaliteit 26/03/2020

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

(aa) Notice, with reference to Circular C6 of 2020 of the Western Cape Department of Local Government, **of the extended comment period (longer than 21 days) for the public to 12 midday, on April 30, 2020**, to provide additional opportunity to comment, **while there will be no public participation meetings**;

(bb) That the **Executive Mayor** and **Municipal Manager** be **proxyed**, given the Disaster Condition due to the **COVID-19 virus**, **to consider**, within the legislative framework, **not to block electricity meters**, among other things (meters already blocked), **withhold interest** on outstanding municipal bills**, increased allocation of free water** and the **purchase of electricity by credit card.**

(f) THE PURCHASING OF 2 BUILDINGS IN MALMESBURY FOR ADMINSTRATIVE PURPOSES

7.3 EKSTRA AANBEVELINGS 2020/23.

➢ **Swartland spesiale projekte;**

- **Groot gemeenskap opvoedings program om rommelstrooi te bekamp en kan/moet deel gemaak word van 'n vergroening-sprojek.**
- Beveiligings inisiatiewe in alle wyk deur middel van onder meer die instel en ondersteun van straat komitees;
- Die aanbring van veiligheids kameras op strategiese posisies,

  Voorkeur moet gegee word vir kameras wat kan draai en 'n groter gesigveld sal hê;
- Aanplant bome as deel van RSEP.

7.3 EXTRA RECOMMENDATIONS 2020/23

➢ ***Swartland special projects;***

- ***Large community education program to combat littering and can / should be part of a greening project.***
- *All-round security initiatives through, among other things, setting up and supporting street committees;*
- *The placing of security cameras in strategic locations,*

  Preference should be given to cameras that can rotate and have a wider field of view;
- *Planting trees as part of RSEP.*

7.3 RECOMMENDATIONS: DRAFT BUDGET OF 2020 TO 2023

IMPORTANT NOTE: ***The final income and expenditure figures as reported in the A- schedules to National and Provincial Treasury, will differ considerably from the figures mentioned draft Budget 2020 tot 2023.***

- **AANBEVELING**
- **EK STEL VOOR DAT DIE RAAD DIE 2020/2021; 2021/2022 EN 2022/2023 KONSEP MEERJARIGE KAPITAAL EN BEDRYFS-BEGROTING VIR DOELEINDES VAN PUBLIEKE DEELNAME GOEDKEUR.**

- **RECOMMENDATION**
- **I RECOMMEND THAT COUNCIL APPROVES THE *2020/2021; 2021/2022 AND 2022/2023 DRAFT MULTI YEAR CAPITAL AND OPERATING BUDGETS FOR PURPOSES OF PUBLIC PARTICIPATION.***

Swartland Municipality

2020/2023 Draft IDP, Draft Multi Year Capital and Operating Budget & Draft SDBIP.

SAKE VIR BESPREKING

Algemene Inligting

7.2 3de Hersiening GOP 2017-2022

7.3 Konsep meerjarige kapitaal- en bedryfsbegroting vir 2020 tot 2023

7.4 Konsep 2020/21 SDBIP & KPI's en Teikens vir 2020/21

Tijmen van Essen
Executive Mayor
26 March 2020

MATTERS FOR CONSIDERATION

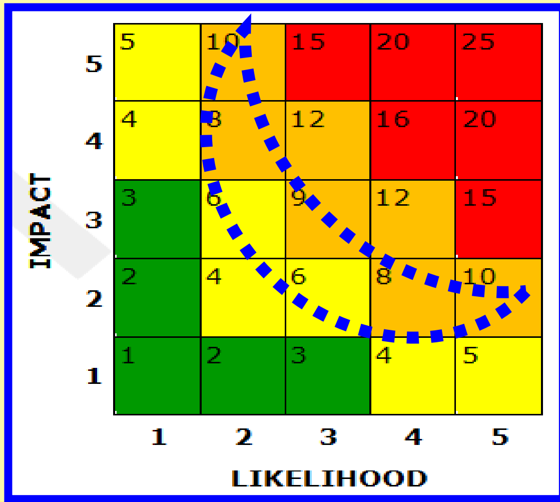
General Information

7.2 3rd Revision IDP 2017-2022

7.3 Draft multi year capital- and operating budget for 2020 to 2023

7.4 Draft 2020/21 SDBIP & KPI's and Targets 2020/21

Strategic outcomes, Major risks and Outputs in the IDP as Part of the SDBIP 2020/21 to 2021/22



Koringberg

Moorreesburg

Risk Description	Likelihood Impact	Inherent Risk Rating	Current Controls	Control Effectiveness	Residual Risk exposure
Land Invasion	5 5	25	▪ Housing pipeline ▪ Human Settlement Plan ▪ Law enforcement	0.6 (Average)	15
Community Safety and Law Compliance	5 5	25	▪ Annual major law enforcement awareness campaigns ▪ Annual review of current by-laws and fines applicable to traffic and law enforcement service ▪ Enforce municipal by-laws and traffic legislation ▪ Quarterly interaction with the judicial system	0.44 (Average)	11
Insufficient preparation for disasters	4 5	20	▪ Annual awareness campaigns regarding disaster management plan ▪ Annual review of the approved disaster management plan ▪ Disaster recovery and business continuity plan ▪ Updated, approved and annual review of the Firefighting by-law	0.41 (Average)	8.2
Risk Description	**Likelihood Impact**	**Inherent Risk Rating**	**Current Controls**	**Control Effectiveness**	**Residual Risk exposure**
Insufficient information for potential developers to invest in the Swartland (choose to invest elsewhere)	4 5	20	▪ Investors are made aware of specific opportunities and the benefits of investing in the Swartland ▪ The information that will attract business investment to Swartland is easily accessible online. ▪ Key persons are trained and committed to respond to investment enquiries.	0.45 (Average)	9
No developments of networks and support centres addressing common needs to help businesses implement new technologies and business practises	4 4	16	▪ Developments of network and support centres within communities to help small businesses implement new business practices ▪ Local business opportunity network including a local business directory ▪ Stakeholders committed to support strengthening of local competitive advantages ▪ Continuous engagements with business chamber	0.55 (Average)	8.8

2020/21 - [SDBIP] PROJECT SCHEDULES

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Location: Municipal area

Fin Source: CRR 17 871 251
MIG 1 026 749

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2 000 000	4 000 000	5 026 749	2 000 000	1 000 000	2 000 000	2 871 251				18 898 000	**18 898 000**				

Project: pj-16-0015 - Roads: New Roads

Location: Municipal area

Fin Source: CRR 15 000 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			1 000 000	2 000 000	2 000 000	1 500 000	800 000	1 700 000	2 000 000	2 000 000	2 000 000		15 000 000	**15 000 000**				

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Location: Moorreesburg

Fin Source: CRR 6 338 522
External Loans 25 000 000
MIG 9 303 685

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	4 000 000	4 000 000	4 000 000	3 303 685	4 000 000	3 338 522	40 642 207	**40 642 207**				

Project: pj-18-0004 - Sewerage: Darling

Location: Darling

Fin Source: CRR 11 351 227
MIG 10 852 566

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2 351 227	2 000 000	3 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 852 566	22 203 793	**22 203 793**				

7.4 AANBEVELING SDBIP

- Die MFMA Wet 56 van 2003 definieer 'n gedetailleerde dienslewerings- en begrotings uitvoeringsplan (SDBIP) en moet aandui –
  - Projeksies vir elke maand van –
    - Inkomste wat ingevorder word, deur die bron, en
    - Operasionele en kapitale uitgawes, deur begrotingspos;
- Dienslewering doelwitte en prestasie-aanwysers.
- Die IDP en SDBIP koppel deur Hoofstuk 8 van die IDP.
- **DAT DIE 2020/21 KONSEP SDBIP GOEDGEKEUR WORD AS 'N VOORLOPIGE DOKUMENT VIR DIE DOELEINDES VAN BEOORDELING VAN DIE BEGROTING DEUR NASIONALE EN PROVINSIALE TESOURIE.**

7.4 RECOMMENDED SDBIP

- MFMA Act 56 of 2003 defines a detailed service delivery and budget implementation plan (SDBIP) that must indicate –
  - Projections for each month of –
    - Revenue to be collected, by source; and
    - Operational and capital expenditure, by vote;
- Service delivery targets and performance indicators.
- The IDP and SDBIP linked through Chapter 8 of the IDP.
- **THAT THE 2020/21 DRAFT SDBIP BE APPROVED AS A PROVISIONAL DOCUMENT FOR THE PURPOSES OF ASSESSMENT OF THE BUDGET BY NATIONAL AND PROVINCIAL TREASURY.**

Dankie Enkosi

Ken jou risiko's
Know your risks…

2020 tot 2023
2020 to 2023